

ADMINISTRATIVE ORDER No. 21 Series of 2018

SUBJECT: GUIDELINES IN RANKING DSWD DELIVERY UNITS FOR THE GRANT OF FY 2018 PERFORMANCE-BASED BONUS

I. RATIONALE

The Performance-Based Bonus (PBB) is a top-up bonus provided to government officials and employees through the Performance-Based Incentive System (PBIS) which was established in the Executive Order No. 80¹, Series of 2012.

The PBB is given to government employees on the basis of their Offices' performance and contributions in achieving the targets committed by the Agency. The provision of PBB aims to recognize government personnel who play greater roles and carry heavier responsibilities in attaining performance targets and delivering results.

The Inter-Agency Task Force on the Harmonization of National Government Performance Monitoring, Information and Reporting Systems (AO25 IATF)'s Memorandum Circular No. 2018-1 or Guidelines on the Grant of the Performance-Based Bonus (PBB) for Fiscal Year 2018 outlines the basic requirements for the grant of the FY 2018 PBB. This memorandum circular requires all government agencies to develop a system of ranking delivery units in terms of office performance as basis for the grant of the PBB.

Thus, the issuance of this guidelines in order to meet the conditions stipulated in the Memorandum Circular No. 2018-1.

II. ELIGIBILITY CRITERIA

- The identified DSWD Delivery Units² as per the approved organizational structure of the Department indicated in the 2005 DSWD Rationalization and Streamlining Plan (RSP) are listed in Annex A.
- The Department and its corresponding Delivery Units that meet the criteria and conditions stipulated in Sections 4.0 and 7.0 of the AO 25 IATF MC No. 2018-1 (attached as Annex B) are eligible for the FY 2018 PBB.

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¹ Directing the Adoption of a Performance-Based Incentive System for Government Employees ² A delivery unit is the primary division of the Department performing substantive line functions, technical services or administrative support, as reflected in the Department's/Agency's organizational structure/functional chart (as defined in AO 25 IATF MC No. 2018-1).

3. In the case of isolation as recommended by the AO 25 IATF due to non-compliance to conditions stipulated in Sections 5.0 (FY 2018 Good Governance Conditions) and 6.0 (FY 2018 Performance Targets) of the AO 25 IATF MC No. 2018-1, all officials (Salary Grade 25 and above) of identified Offices are ineligible for the PBB.

III. RANKING SYSTEM AND PROCEDURE

- 1. The ranking of the DSWD Delivery Units shall be based on the final Office Performance Contract Review (OPCR) ratings received during the FY 2018 Performance Review and Evaluation.
- 2. Eligible Delivery Units shall be forced-rank according to their respective performance ratings following the distribution³ below:

Delivery Unit Distribution	Offices, Bureaus and Services Distribution	Rating
Top 10%	3	Best Delivery Units
Next 25%	7	Better Delivery Units
Next 65%	19	Good Delivery Units

3. In case of tie, decimal places of the OPCR ratings shall be stretched until the tie is broken or as deliberated by the Performance Management Team (PMT).

IV. RATES FOR FY 2018 PBB

The amount of PBB received by eligible officials and employees⁴ shall depend on the performance ranking of the Delivery Unit where they belong, with the rate computed as a multiple of one's basic monthly salary (including Step Increment) based on the table below:

Performance Category	PBB as % of Basic Monthly Salary
Best Delivery Units	65%
Better Delivery Units	57.5%
Good Delivery Units	50%

V. INSTITUTIONAL ARRANGEMENTS

1. The PMT shall determine and finalize the office performance ranking, list of PBB eligible employees, and the corresponding budget allocated for the grant of the PBB in the Department. Further, as the designated policy-making body for the performance management system, the PMT shall address issues/concerns and appeals/grievances arising out of the policies and criteria adopted for the grant of the PBB.

⁴ Section 7.0 of the AO25 Secretariat Memorandum Circular No. 2018-1.

³ The distribution of delivery units shall be computed top-down, and by rounding-up the number of delivery units allotted per section.

- 2. All Heads of Offices, Bureaus, Services (OBS) and Regional Director shall be responsible in complying with the Good Governance Conditions (GGCs) and in accomplishing the performance targets committed by the Department for FY 2018.
- 3. Focal Offices listed below shall lead the monitoring and compliance with the FY 2018 PBB requirements:

		Requirements	Responsibility Center
A. GO	OD GO	VERNANCE CONDITIONS	
1.	Maintai Seal	ining/Updating the Transparency	Information and Communication Technology Management Service (ICTMS)
2.	Posting	g/Updating the PhilGeps Posting	Procurement Management Service (PMS)
3.	Service	aining/ Updating the Citizen's/ e Charter Submission of Certificate of Compliance (CoC)	Office of the Secretary Group (OSG)
B. PE	RFORM	ANCE TARGETS	
1.		nlining and Process Improvement ncy's Services	Policy Development and Planning Bureau (PDPB) with guidance from the Task Force on Ease of Doing Business.
	1.2.	Modified Form A- Department Performance Report (Part I); and Modified Form A1- Details of Bureau/Office Performance Report	Policy Development and Planning Bureau (PDPB)
2.		/Client Satisfaction	Office of the Secretary with guidance from the Task Force on Ease of Doing Business
3.	Certific Certific	cation/Recertification of QMS cation	National Household Targeting Office (NHTO) and National Response and Logistics Management Service (NRLMS)
4.		al Administration and Support es (GASS) Targets	
	4.1.4.2.4.3.4.4.	Budget Utilization Rate (BUR) Obligations BUR Disbursements BUR Sustained Compliance with Audit Findings Submission of Quarterly BFARs online thru Unified Reporting System (URS) Submission of COA Financial	Financial Management Service (FMS)

4.5.	 Procurement Documents FY 2018 Annual Procurement Plan (APP) non-Common Supplies and Equipment (APP NON-CSE); Indicative FY 2019 APP non-CSE FY 2019 APP CSE; Undertaking of Early Procurement for at least 50% of goods and services; Submission of Result of FY 2017 APCPI System 	Procurement Management Service (PMS)
C. OTHER C	ROSS-CUTTING REQUIREMENT	S
4.6.	Establishment and Conduct of Agency Review and Compliance Procedure of Statement and Financial Disclosures	Human Resource Development Service (HRDS)
	 Submission of SALN of Employees 	All Heads of Offices/Bureaus/Services (HRDS to consolidate)
4.7.	Compliance with Freedom of Information (FOI) People's FOI Manual; Agency Information Inventory; 2017 and 2018 FOI Summary Report; 2017 and 2018 FOI Registry; Screenshot of Agency's website page linked to the electronic FOI portal	Social Marketing Service (SMS)
4.8.	Requirements for Reporting of Compliance Modified Form A (Part II-V) Form 1: Report on Ranking of Offices/Delivery Units	Human Resource Development Service (HRDS)

The compliance for which shall follow the timeline stipulated in Section 10 of the AO25 IATF MC No. 2018-1.

4. ICTMS shall be responsible in posting and ensuring the completeness of the documents posted in the DSWD website's Transparency Seal (TS) page. Moreover,

the following Offices shall be responsible for preparing and endorsing the following documents to ICTMS:

Transparency Seal Requirements	Responsibility Center
I. Agency's Mandates, Vision, Mission and List of its officials with their position and designation, and contact information	HRDS
II. DBM Approved Budget and corresponding Targets for FY 2018	
a. Budget for FY 2018	FMS
b. GAA Performance Targets for FY 2018	PDPB
III. Modifications made pursuant to the General and Special Provisions in the FY 2018 GAA (indicate if not applicable)	FMS
IV. Procurement Documents	
a. FY 2018 Annual Procurement Plan	PMS
b. FY 2018 APP Non-CSE	FIVIO
c. Indicative FY 2019 APP Non-CSE	
d. FY 2019 APP CSE	
V. Major Projects, and Programs and Activities, Beneficiaries, and Status of Implementation for FY 2018 (indicate if not applicable) a. Major Projects, Programs 2018	PDPB
b. Beneficiaries 2018	
c. Status of Implementation 2018	
VI. Annual Financial Reports (whole year/ as of December end of the year/4th quarter)	
a. 2014-2018 FAR No. 1:SAAAOBDB (Statement of Appropriations, Allotments, Obligations, Disbursements and Balances as of December YEAR)	FMS
b. 2014-2018 BAR No. 1-Annual Physical Report on Operations/Physical Plan	PDPB
VII. Annual Reports on the Status of Income authorized by law to be deposited outside the National Treasury (indicate if not applicable)	FMS
VIII. Quality Management System (QMS) Certification of at least one core process	NHTO and NRLMS
Transparency Seal Requirements	Responsibility Center
IX. System of Agency Ranking Delivery Units for FY 2018 PBB	HRDS
X. Agency Review and Compliance Procedure of Statement and Financial Disclosures	
XI. Final People's FOI Manual signed by Head of Agency	
a. Agency Information Inventory	

b. 2017 and 2018 FOI Summary Report	SMS
c. 2017 and 2018 FOI Registry	
d. Visible and functional FOI logo linked to the e-FOI	
portal	

- 5. All Cluster Heads shall likewise monitor the compliance to the PBB requirements of the OBS under their cluster.
- 6. The Policy Development and Planning Bureau (PDPB) and the Human Resource Development Service (HRDS) shall be the FY 2018 PBB Secretariat. The PBB Secretariat shall be responsible in ushering all DSWD Offices and PBB Focal Persons in complying the FY 2018 PBB Requirements of the Department and shall likewise serve as liaison between the DSWD's Performance Management Team (PMT) and AO25 IATF on the grant of the FY 2018 PBB.

VI. REPEALING CLAUSE

All previous issuance contrary to or inconsistent with this Administrative Order are hereby repealed, modified or amended accordingly.

VII. EFFECTIVITY

This Administrative Order shall take effect immediately.

ROLANDO JOSELITO D. BAUTISTA

DSWD Secretary

Certify True Copy:

Records and Archives Mat. Division

DSWD DELIVERY UNITS FOR THE GRANT OF FY 2018 PERFORMANCE-BASED BONUS (PBB)

CENTRAL OFFICE ¹
Office of the Secretary
1.1. Office of the Secretary Proper
 Office of the Assistant Secretary for OSEC Group
1.3. Office of the Undersecretary for Support Programs Infrastructure
Management
 Office of the Undersecretary for Legislative Liaison Affairs and
Special Presidential Directives in the Mindanao Region
1.4.1 Department Legislative Liaison Section
1.5. Office of the Undersecretary for Special Concerns
1.6. Office of the Assistant Secretary for Special Concerns
1.7. Office of the Undersecretary for General Administration and Support
Services 1.8. Office of the Assistant Secretary for Administration
1.9. Office of the Assistant Secretary for Finance & Legal Services1.10. Office of the Undersecretary for Policy and Plans
1.11. Office of the Assistant Secretary for Policy and Plans
1.12. Office of the Assistant Secretary for Information Management and
Household Targeting System
1.12.1 National Household Targeting Office
1.13. Office of the Undersecretary for OPG Protective
1.14. Office of the Assistant Secretary for OPG Protective
1.15. Office of the Assistant Secretary for Special Women's and
Children's Concerns
1.16. Office of the Undersecretary for Disaster Response Management
1.17. Office of the Assistant Secretary for Disaster Response
Management
1.18. Office of the Undersecretary for OPG Promotive
1.19. Office of the Assistant Secretary for OPG Promotive
1.20. Office of the Undersecretary for Luzon Affairs
2. Internal Audit Service
3. Administrative Service
3.1 Procurement Service (Procurement Management Service)
4. Financial Management (Financial Management Service)
4.1 Unified Financial Management Unit
5. Human Resource Management Service (Human Resource Development
Service)
6. Legal Service 7. Management Information System Service (Information and Communication
Technology Management Service)
8. Social Marketing Service
Policy Development and Planning Bureau
9.1 Technical Assistance Unit
10. Social Technology Bureau
11. Standards Bureau

 $^{^{\}scriptscriptstyle 1}$ Based on the Administrative Order No. 02 Series of 2018 on the Strengthening the DSWD Central Office

12. Program Management Bureau
12.1 Pantawid Pamilyang Pilipino Program
12.2 KALAHI CIDSS-NCDDP
12.3 Sustainable Livelihood Program
12.4 National Convergence Technical Support Unit
12.5 Protective Services Bureau
12.6 Community Programs and Services Bureau
12.7 Disaster Response Management Bureau
12.8 National Response and Logistics Management Service
13. Social Welfare Institutional Development Bureau
FIELD OFFICES ²
14. Field Office NCR
15. Field Office CAR
16. Field Office I
17. Field Office II
18. Field Office III
19. Field Office IV-CALABARZON
20. Field Office IV-MIMAROPA
21. Field Office V
22. Field Office VI
23. Field Office VII
24. Field Office VIII
25. Field Office IX
26. Field Office X
27. Field Office XI
28. Field Office XII
29. Field Office CARAGA

 $^{^{2}}$ Based on the Administrative Order No. 01 Series of 2018 on the Functional Structure of the DSWD Field Offices











INTER-AGENCY TASK FORCE ON THE HARMONIZATION OF NATIONAL GOVERNMENT PERFORMANCE MONITORING, INFORMATION AND REPORTING SYSTEMS (Administrative Order No. 25 s. 2011)

MEMORANDUM CIRCULAR NO. 2018 - 1

May 28, 2018

TO

All Heads of Departments, Bureaus, Offices and Other Agencies of the National Government, including Constitutional Commissions, Congress, The Judiciary, Office of the Ombudsman, State Universities and Colleges, Government-Owned or-Controlled Corporations, Local Water Districts, and Local Government Units

SUBJECT:

Guidelines on the Grant of the Performance-Based Bonus for Fiscal Year 2018 under Executive Order No. 80 s. 2012 and Executive Order No. 201 s. 2016

1.0 BACKGROUND AND RATIONALE

- 1.1 In his 2017 State of the Nation Address, President Rodrigo Duterte called for a government equipped with political will and braced by a concerned citizenry to be able to overcome the problems facing the country through collective purpose and collaborative actions. He emphasized the need for heightened transparency and deeper accountability to the Filipino people to fight corruption and cleanse the bureaucracy.
- 1.2 Hence, among his priorities is to ensure citizen-centric public service to bring the government closer to people with the citizenry empowered to evaluate and give feedback on public services and the bureaucracy, especially on frontline transactions. He reiterated his directive to all government offices to quickly respond and yield meaningful results in streamlining processes, working more efficiently, and providing high quality and genuine public service that Filipinos deserve without delay and bureaucratic red tape. He underscored the responsibility of each public servant to act with commitment and urgency in protecting and serving the values, welfare and well-being of every Filipino.
- Moreover, in his Veto Message in the Fiscal Year (FY) 2018 National Budget, President Duterte declared confidence in strengthening the country's foundation for a matatag, maginhawa, at panatag na buhay that Filipinos aspire for. The FY 2018 National Budget represents the sound priorities and programs aimed at fostering the golden age of infrastructure, secure peace and order, and accelerate human capital development for sustained and inclusive growth. To this goal, he called for efficient, responsible and disciplined utilization of the National Budget.
- To tighten the advocacy for intensified public accountability, heightened transparency, stronger fiscal discipline, and more efficient government processes, the government is leveraging the priorities of its Results-Based Performance Management System (RBPMS) and its people-centered Performance-Based Incentive System (PBIS) through requirements and conditions aiming to fight corruption, achieve higher citizen satisfaction and implement a firmer validation process to recognize outstanding performance in government service.

2.0 PURPOSE

This Memorandum Circular is issued to prescribe the criteria and conditions for the grant of Performance-Based Bonus (PBB) for FY 2018 performance to be given in FY 2019.

3.0 COVERAGE

- 3.1 This Circular covers all Departments, Bureaus, Offices and Other Agencies of the National Government, including Constitutional Commissions, Congress, The Judiciary, Office of the Ombudsman, State Universities and Colleges (SUCs), Government-Owned or-Controlled Corporations (GOCCs), Local Water Districts (LWDs) and Local Government Units (LGUs).
- 3.2 The implementation of this circular shall be done in close coordination with the following:
 - Department of Budget and Management (DBM) for the Departments and attached agencies;
 - Office of the President-Office of the Executive Secretary (OP-OES), Office of the Cabinet Secretary (OP-OCS), and DBM for the Other Executive Offices (OEOs), including the OP-attached agencies and GOCCs covered by DBM;
 - c. Commission on Higher Education (CHED) for the SUCs;
 - d. Governance Commission for GOCCs (GCG) for GOCCs covered by Republic Act No. 10149;
 - e. Local Water Utilities Administration (LWUA) for LWDs;
 - f. Department of the Interior and Local Government (DILG) for LGUs; and
 - g. Department of Education (DepEd) for regional and division offices, and secondary and primary schools.
- 3.3 All officials and employees of eligible departments/agencies holding regular plantilla positions; contractual and casual personnel having an employer-employee relationship with the said agencies, and whose compensation are charged to the Personnel Services budget; as well as those occupying positions in the DBM-approved contractual staffing pattern of the agencies concerned are covered by this Circular.

4.0 ELIGIBILITY CRITERIA

Each agency must satisfy the following conditions to be eligible for the grant of PBB. See Annex 1: Master List of Departments/Agencies and Prescribed Delivery Units in Departments/Agencies:

- 4.1 Good Governance Conditions: Satisfy 100% of the Good Governance Conditions (GGCs) for FY 2018 set by the AO 25 Inter-Agency Task Force (IATF) as provided in Section 5.0;
- 4.2 Performance Targets of Agencies: Achieve each one of the Physical Targets, Support to Operations (STO) and General Administration and Support Services (GASS) requirements for FY 2018.

To align government's performance with the priorities of the Duterte Administration toward the efficient delivery of citizen-centric public services, the AO 25 IATF is requiring National Government Agencies (NGAs), and GOCCs covered by DBM to streamline government processes, achieve higher citizen/client satisfaction, and sustain fiscal discipline as detailed in Section 6.0.

Notwithstanding the above, the physical targets of SUCs, GOCCs covered by RA 10149, LWDs and LGUs shall pertain to the following:

- For SUCs, achieve each one of the Congress-approved performance targets under the FY 2018 General Appropriations Act, and the FY 2018 STO and GASS requirements;
- For GOCCs covered by RA No. 10149, achieve the targets reflected in their approved FY 2018 Performance Scorecard and eligibility requirements specified in a separate guideline to be issued by GCG;

- For LWDs, achieve each one of the physical targets, STO and GASS indicators as identified by LWUA in a Joint Memorandum Circular to be issued by LWUA and DBM; and
- For LGUs, performance targets shall be based on the Guidelines on the Grant of PBB for LGUs to be issued by the AO 25 IATF and DILG.
- 4.3 **Performance Rating of Employees and CES positions.** Use the CSC-approved Strategic Performance Management System (SPMS) in rating the performance of the First and Second Level officials and employees of departments/agencies in NGAs, GOCCs and LGUs, including officials holding managerial and Director positions but are not Presidential appointees. The rating of the performance of Career Executive Service (CES) officers and incumbents to CES positions shall be based on the requirement to be issued by the Career Executive Service Board (CESB).

5.0 FY 2018 GOOD GOVERNANCE CONDITIONS (GGCs)

- 5.1 The AO 25 IATF sets the following GGCs based on performance drivers of the RBPMS and the priorities of the Duterte Administration for 1) heightened transparency, 2) stronger public accountability, and 3) more inclusive and people-centered public service:
 - a. Maintain/Update the agency Transparency Seal (TS) pursuant to Section 99 of the General Provisions of the FY 2018 General Appropriations Act (GAA). The TS page should be accessible by clicking the TS logo on the home page. See Annex 2: Guideline on Transparency Seal for full details of requirements, which shall include the following:
 - 1) Agency's mandate and functions; names of its officials with their position and designation, and contact information;
 - 2) Annual Financial Reports;
 - 3) DBM Approved Budget and Corresponding Targets for FY 2018
 - Major Projects, and Programs, Beneficiaries, and Status of Implementation for FY 2018;
 - 5) FY 2018 Annual Procurement Plan (FY 2018 APP Non-CSE), Indicative FY 2019 APP Non-CSE, and FY 2019 APP for Common-Supplies and Equipment (FY 2019 APP CSE). See also Section 6.4.;
 - 6) Quality Management System (QMS) Certification to ISO 9001:2015 issued by any of the certification bodies (CBs) accredited by the International Accreditation Forum (IAF) members or similar standards relating to Total Quality Management (TQM), e.g. Philippine Quality Award, ISO/IEC 17025, ISO 17020, and Omentum Accreditation Canada, of at least one (1) core process or frontline service. See also Section 6.3;
 - 7) System of Agency Ranking Delivery Units for FY 2018 PBB. See Section 8.6:
 - 8) The Agency Review and Compliance Procedure of Statements and Financial Disclosures (See Section 6.5.a); and
 - The Final People's Freedom to Information (FOI) Manual signed by head of agency; Agency Information Inventory; 2017 and 2018 FOI Summary Report, and 2017 and 2018 FOI Registry (See Section 6.5.b)
 - b. Post/Update the PhilGEPS posting of all Invitations to Bids and awarded contracts pursuant to the Government Procurement Reform Act (RA No. 9184) for transactions from November 16, 2017 to January 31, 2018, including the Early Procurement of FY 2019 Non-CSE items. Agencies should track their status through PhilGEPS microsite: http://data.philgeps.gov.ph/directory/pbb.aspx. See Annex 6: Guideline on PhilGEPS Posting.
 - c. Maintain/Update the Citizen's or Service Charter or its equivalent, reflecting the agency's enhanced service standards for all its frontline services to citizens, businesses, and government agencies, consistent with the objectives of the Anti-Red Tape Act of 2007 (RA No. 9485), and the President's directive to reduce

processing time of all public transactions with government, and ensure accessible and convenient delivery of services to the public, as reiterated in CSC Memorandum Circular No. 14, s. 2016.

The Certificate of Compliance (CoC) submitted pursuant to CSC MC No. 14, s. 2017 shall be the basis for the validation for FY 2018. For agencies which have not submitted the CoC, the same shall be complied with pursuant to the guidelines set forth in CSC MC No. 14, 2017 and shall be submitted on or before August 1, 2018 to the CSC's Office for Strategy Management through the AO 25 Secretariat. The CSC validation shall be complemented with reports on feedback and complaints from citizens gathered by the OP, PMS, CSC and PCOO from the 8888 Hotline and the FOI portals. The CSC shall issue guidelines in the validation of the Citizen's Charter requirements for FY 2018.

5.2 Non-compliance with any of the GGCs will render the entire department/agency ineligible for the PBB. Assessment of agency compliance with GGC requirements shall be conducted starting October 1, 2018.

6.0 FY 2018 PERFORMANCE TARGETS

With respect to the Physical Targets, the AO 25 IATF sets the following requirements to strengthen the performance of departments and agencies in efficiently providing public services.

- Government-to-Citizens (G2C), Government-to-Businesses (G2B), and Government-to-Government (G2G) transactions as cited in the agency's Citizen's/Service Charter. To promote the periodic measurement of agency performance in delivering said services, agencies shall determine and report the following using the Modified Form A-Department/Agency Performance Report (See Annex 3A):
 - a. **Number of Steps**. For each critical service, departments/agencies shall report the number of steps necessary to complete the service/process.
 - b. Transaction Costs. These are the costs incurred by the transacting citizens/clients in securing services from government. For purposes of FY 2018 PBB, these costs are categorized as follows:
 - Primary Transaction Costs/Fees. These are the fees incurred by the transacting citizens/clients paid to government agencies in availing the critical services. These are the fees declared in the agency's Citizen's/Service Charter. Examples are application fees, registration fees, etc.
 - Other Transaction Costs. These are the other fees that transacting citizen/client has to pay in obtaining supporting information from another agency to secure needed primary information. Examples of these costs are those for getting birth certificates to secure passports, barangay clearance to secure business permit, and required photos, printing costs, photocopying costs, etc.
 - c. Substantive Compliance Costs which are the incremental costs to the target group in complying with a regulation, other than administrative costs (OECD, 2014, p.13). These costs can include implementation costs, direct labor costs, overhead costs, equipment costs, material costs, and external service costs. Examples are the purchase of early warning devices for vehicle owners, installation of accelerograph for building with 10 floors and up, maintenance of waste disposal system for establishments, etc.
 - d. Number of Signatures. Departments/Agencies shall declare the number of signatures required to complete each service/process, including the initials required.

- e. Number of Documents. For each critical service, departments/agencies shall indicate the total number of documents necessary to complete the transaction cycle. The number of documents shall refer to the documents required from the transacting citizens/clients, and the documents that are used by departments/agencies in their internal processing until the completion/delivery of the critical service to the transacting citizens/clients.
- f. Turnaround Time. For each critical service, departments/agencies shall estimate the turnaround time to complete the service/process. Turnaround time is the sum of the waiting and processing time. It starts from the moment the transacting citizen/client enters the queue or fills out a form, and the waiting time incurred until the service has been completed/delivered.

The information above shall serve as the baseline data for each service/process. Departments/agencies should aim to achieve the following improvements for each of their critical services/processes:

- a. Reduction in the number of signatures to not more than three (3);
- b. Simplification of application forms or documentary requirements; and
- c. 50% reduction in the turnaround time and completion of the transaction within 15 days.

Departments/agencies shall declare the bureaus/offices/delivery units responsible for the delivery and completion of each critical service. Every bureau/office/delivery unit should be declared in at least one (1) of the critical services, or other key processes performed by the department/agency. The details of the performance of bureaus/offices/delivery units shall be reported using the Modified Form A1 (See Annex 3B). The declaration of responsible bureaus/offices/delivery units for each critical service or other key processes shall provide performance data as basis in the ranking of each delivery unit. See also Section 6.7 and 8.1.

In the event the department/agency is unable to achieve the targets they set in this section, they shall provide justifications/explanations using the "Remarks" column. The acceptance of explanation shall be subject to the review and recommendation of the validating agency.

6.2 Citizen/Client Satisfaction. In order to determine the effectiveness of the streamlining and process improvements initiated by agencies, the satisfaction level of the citizens/clients will be measured and reported. Thus, agencies should embed feedback mechanisms and citizen/client satisfaction measurement in their process improvement efforts. Agencies shall report the results of the Citizen/Client Satisfaction Survey for each service.

The description of the methodology of the survey, and the agency improvement action plan for FY 2019 shall be submitted using Citizen/Client Satisfaction Report (See Annex 4).

GOCCs covered by RA No. 10149 will report the results of client/customer satisfaction survey based on the standard methodology and corresponding questionnaire prescribed by the GCG.

The DAP will be conducting training fora to assist the agencies in these streamlining and process improvement efforts. The AO 25 Secretariat can be contacted for the schedule of these trainings.

6.3 STO Target. Initial certification/Recertification of the QMS for at least one (1) core process or frontline service as mandated under its existing pertinent laws.

For the ISO 9001:2015 QMS certification, it must be issued by any of the certification bodies (CBs) accredited by the International Accreditation Forum (IAF) members. Preferably, the CB is accredited by the Philippine Accreditation Bureau under the Department of Trade and Industry, which is the Philippine Accreditation Body of the IAF. ISO 9001:2015 QMS equivalent certifications/attestations granted by similar internationally recognized bodies promoting Total Quality Management (TQM) shall be considered, e.g. Philippine Quality Award, ISO/IEC 17025, ISO 17020, and Omentum Accreditation Canada.

The certification must be valid until December 31, 2018 or a later date, and must be posted in the agency TS page not later than December 31, 2018. A certified-true copy of the Agency's QMS Certificate/s shall be submitted to the Government Quality Management Committee (GQMC), through the DBM Secretariat – Systems and Productivity Improvement Bureau, immediately after obtaining a QMS Certificate or Recertification not later than December 31, 2018, for verification purposes.

For frontline agencies, it is expected that the core process pertains to an agency process most demanded by citizens and business and targeted for improvement under Sections 6.1 and 6.2 above.

- 6.4 GASS Targets. The common GASS targets shall include the following:
 - a. Budget Utilization Rate (BUR), which shall consist of:
 - Obligations BUR computed as obligation rates for Maintenance and Other Operating Expenses (MOOE) and Capital Outlays (CO) of all programs, activities, and projects funded in FY 2018 from all appropriation sources, including those released under the General Appropriations Act as the allotment order policy, net of savings from procurement, and implementation of cost-cutting measures; and
 - Disbursements BUR which is measured by the ratio of total disbursements (cash and non-cash, excluding Personnel Services) to total obligations for MOOE and CO in FY 2018, net of goods and services obligated by December 31, 2018 but accounts payable and not yet due and demandable on the said date.
 - 3) BUR for GOCCs is computed as follows:

Obligations BUR = Total Obligations / DBM Approved Corporate Operating Budget (both net of Personnel Services)

Disbursement BUR = Total Actual Disbursement / Total Actual obligations

(both net of Personnel Services)

- 4) BUR for SUCs is computed as follows:
 - Obligations and Disbursements BUR will be the same as those for department/agencies.
 - ii. Because all income of the SUCs (e.g. trust funds, internally generated income, and revolving funds) should benefit and improve the SUCs operations, its Obligations and Disbursements utilization rates will also be reported following the reporting format in Annex 5: FY 2018 GAA Accomplishments and BUR Form for SUCs.
- b. Sustained Compliance with Audit Findings. Fully implement 30% of the prior years' audit recommendations as shown in the Report on Status of Implementation of Prior Years' Recommendations. These recommendations will exclude the Property, Plant and Equipment (PPE)-related items of the Annual Audit Report (AAR). Audit findings closed in FY 2017 should also not recur. The objective is to improve the agency's internal control processes, enhance operational effectiveness, and eliminate, resolve and remedy most, if not all, of the agency audit findings, by the end of 2020.
- c. Compliance with Quarterly Submission of Budget and Financial Accountability Reports (BFARs) Online Using the DBM's Unified Reporting System (URS) 15 days after end of each quarter, as provided in Section 95 of the FY 2018 GAA.
- d. Submission of Annual Procurement Plan (APP-non CSE) approved by the Head of Procuring Entity (HOPE) to the Government Procurement Policy Board (GPPB) in the format prescribed under GPPB Circular No. 07-2015 by posting it in the agency TS.

- 1) FY 2018 APP-non CSE should have been submitted to the GPPB-TSO on January 31, 2018 per Section 7.3.5 of the 2016 Revised Implementing Rules and Regulations of RA No. 9184. The same should be posted on the agency TS page on not later than one month after the issuance of this Circular.
- To support Early Procurement, the Indicative FY 2019 APP-non CSE consistent with the FY 2019 National Expenditure Program (NEP) should be posted on the agency TS page not later than August 31, 2018.

The APP non-CSE submissions must indicate: "APP for CY <Year> of <Complete Name of Head Office / Agency><Regions _ to _, if applicable> for PBB" in the subject line. The list of agencies complying with the APP submission requirement shall be posted in the GPPB website (www.gppb.gov.ph).

- e. Submission of FY 2019 Annual Procurement Plan-Common-Use Supplies and Equipment (FY 2019 APP-CSE) to the DBM-Procurement Service on or before August 31, 2018 in the prescribed format by DBM-PS. The same should be posted in the agency TS page not later than August 31, 2018.
- f. Undertaking of Early Procurement for at least 50% of the value of goods and services based on the department's/agency's budget submitted to the Congress consistent with the NEP. In transitioning towards annual cash-based budgeting, departments/agencies should subject at least 50% of the volume of their goods and services requirements for the FY 2019 operations to Early Procurement, short of award, from September to December 2018. Departments/Agencies should update their PhilGEPS postings for Early Procurement by posting the Approved Contract and Notice to Proceed in PhilGEPS on or before January 31, 2019. DBM shall soon be issuing a Budget Circular on this.
- g. Submission of results of FY 2017 Agency Procurement Compliance and Performance Indicators (APCPI) System, per GPPB Resolution No. 10-2012, complete with the following forms: (1) APCPI Self-Assessment Form; (2) APCPI Consolidated Procurement Monitoring Report; (3) APCPI Procurement Capacity Development Action Plan; and the Questionnaire on or before August 31, 2018. The APCPI Tool may be downloaded from the GPPB website using this link: http://www.gppb.gov.ph/apcpi/apcpi.html. Submit either in electronic (Excel) format through apcpi@gppb.gov.ph indicating: "2017 APCPI Initial Results of Complete Name of Head Office / Agency> for PBB" in the subject line; or printed (signed) copies hand carried/mailed through the GPPB-TSO front desk. The list of agencies complying with the APCPI requirement shall be posted in the GPPB website (www.gppb.gov.ph).
- 6.5 **Other cross-cutting requirements.** The AO 25 IATF sets the following cross-cutting requirements:
 - a. Establishment and Conduct of Agency Review and Compliance Procedure of SALN pursuant to Section 10 of the Code of Conduct and Ethical Standards for Public Officials and Employees (RA No. 6713), and CSC Resolutions Nos. 1300455 and 1500088. Each department/agency shall have a SALN Review and Compliance Committee to implement the provisions on reviewing and complying with SALN requirements to determine whether said statements have been submitted on time, are complete, and are in proper form.

Agency heads should ensure that officials and employees covered by RA No. 6713 submitted their 2018 SALN to the respective SALN repository agencies, as prescribed in the rules provided under CSC Memorandum Circular No. 3 s. 2015. The Agency Review and Compliance Procedure of SALN used by the department's/agency's SALN Review and Compliance Committee should be cascaded to all employees. The scanned copy of the same shall be uploaded in the agency TS page not later than October 1, 2018. See also Section 7.11, 7.14 and 11.3 on SALN requirement.

b. Comply with the Freedom of Information (FOI) Program pursuant to Executive Order No. 2, s. 2016, based on the enhanced requirements of the Presidential Communications Operations Office (PCOO). Agencies should comply to the following FOI requirements within the set deadline:

- 1) The People's FOI Manual duly signed by the Head of the Agency and uploaded in the agency TS page on or before September 30, 2018;
- The Agency Information Inventory uploaded in the agency TS page on or before September 30, 2018;
- 3) The 2017 and 2018 FOI Summary Report uploaded in the agency TS page on or before January 31, 2019;
- 4) The 2017 and 2018 FOI Registry uploaded in the agency TS page on or before January 31, 2019; and,
- A screenshot of the agency website's home page containing a visible and functional FOI logo linked to the electronic FOI portal (www.foi.gov.ph) submitted through email: foipco@gmail.com on or before September 30, 2018.

Agencies should submit the accomplished FOI Reports strictly in Excel format (.xls) based on templates provided in this link: www.bit.ly/2018FOIReports. Submissions not compliant to the file format and templates will not be considered. All agencies including those already onboard the eFOI portal, are required to send the soft copy submissions to foipco@gmail.com. Policy issuances and memoranda can be accessed in this link: www.foi.gov.ph/resources.

- In case a department/agency is not able to meet any of the above performance targets, the Department Secretary/Head of Agency should submit the justifications/explanations and supporting documents to warrant reconsideration. For validation purposes, justifiable reasons are factors that are considered outside the control of the agency. Acceptance of justifications/explanations shall be subject to the recommendation of validating agencies.
- 6.7 To reinforce fairness in the assessment of the performance of each delivery unit under operations with those under support services, departments/agencies should also declare critical services provided to internal units/employees performed by the latter delivery units. Doing so will strengthen the accountability of every delivery unit in streamlining and improving their processes and services to citizens/clients, and internal units/employees. Likewise, it will also provide performance data to support the equitable ranking of each delivery unit. Departments/Agencies shall also report applicable baseline information enumerated in Section 6.1 and 6.2.

7.0 ELIGIBILITY OF INDIVIDUALS

- 7.1 Department Secretaries, Heads of Other Executive Offices, Chairpersons and Commissioners of Constitutional Offices, Heads of Attached Agencies, Presidents of SUCs, and non-ex officio Heads of GOCCs covered by DBM are eligible only if their respective departments/agencies/institutions are eligible. If eligible, their maximum PBB rate for FY 2018 shall be equivalent to 65% of their monthly basic salary as of December 31, 2018. They should not be included in the Form 1-Report on Ranking of Delivery Units.
- 7.2 Non-ex officio Board Members of GOCCs covered by DBM may be eligible to a rate equivalent to 65% of the monthly basic salary of the highest corporate official of the GOCC concerned subject to the following conditions:
 - a. The GOCC has qualified for the grant of the FY 2018 PBB;
 - b. The Board Member has 90% attendance to duly called board meetings and committee meetings as certified by the Board Secretary;
 - c. The Board Member has nine (9) months aggregate service in the position; and
 - d. The GOCC has submitted the appropriate annual Board-approved Corporate Operating Budget (COB) to DBM in accordance with the Corporate Budget Circular No. 22 dated December 1, 2016.
- 7.3 Employees belonging to the First, Second and Third Levels should receive a rating of at least "Satisfactory" based on the agency's CSC-approved Strategic Performance Management System (SPMS) or the requirement prescribed by the CESB.

- 7.4 Personnel on detail to another government agency for six (6) months or more shall be included in the ranking of employees in the recipient agency that rated his/her performance. Payment of the PBB shall come from the mother agency.
- 7.5 Personnel who transferred from one government agency to another agency shall be rated and ranked by the agency where he/she served the longest. If equal months were served for each agency, he/she will be included in the recipient agency.
- 7.6 Officials and employees who transferred from government agencies that are non-participating in the implementation of the PBB, shall be rated by the agency where he/she served the longest; the official/employee shall be eligible for the grant of PBB on a pro-rata basis corresponding to the actual length of service to the participating implementing agency, as stated in Section 7.8.
- 7.7 An official or employee who has rendered a minimum of nine (9) months of service during the fiscal year and with at least Satisfactory rating may be eligible to the full grant of the PBB.
- 7.8 An official or employee who rendered less than nine (9) months but a minimum of three (3) months of service and with at least Satisfactory rating shall be eligible for the grant of PBB on a pro-rata basis corresponding to the actual length of service rendered, as follows:

LENGTH OF SERVICES	% OF PBB
8 months but less than 9 months	90%
7 months but less than 8 months	80%
6 months but less than 7 months	70%
5 months but less than 6 months	60%
4 months but less than 5 months	50%
3 months but less than 4 months	40%

The following are the valid reasons for an employee who may not meet the nine-month actual service requirement to be considered for PBB on a pro-rata basis:

- a. Being a newly hired employee;
- b. Retirement;

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- c. Resignation;
- d. Rehabilitation Leave;
- e. Maternity Leave and/or Paternity Leave;
- f. Vacation or Sick Leave with or without pay;
- g. Scholarship/Study Leave;
- h. Sabbatical Leave
- 7.9 An employee who is on vacation or sick leave, with or without pay, for the entire year is not eligible to the grant of the PBB.
- 7.10 Personnel found guilty of administrative and/or criminal cases by final and executory judgment in FY 2018 shall not be entitled to the PBB. If the penalty meted out is only a reprimand, such penalty shall not cause the disqualification to the PBB.
- 7.11 Officials and employees who failed to submit the 2017 SALN as prescribed in the rules provided under CSC Memorandum Circular No. 3 s. 2015; or those who are responsible for the non-compliance with the establishment and conduct of the review and compliance procedure of SALN, shall not be entitled to the FY 2018 PBB.
- 7.12 Officials and employees who failed to liquidate all cash advances received in FY 2018 within the reglementary period, as prescribed in COA Circular 97-002 dated February 10, 1997 and reiterated in COA Circular 2009-002 dated May 18, 2009, shall not be entitled to the FY 2018 PBB.
- 7.13 Officials and employees who failed to submit their complete SPMS Forms shall not be entitled to the FY 2018 PBB.

- 7.14 Agency heads should ensure that officials and employees covered by RA No. 6713 submitted their 2017 SALN to the respective SALN repository agencies, liquidated their FY 2018 Cash Advances, or completed the SPMS Forms, as these will be the basis for the release of FY 2018 PBB to individuals.
- 7.15 Officials and employees responsible for the implementation of the prior years' audit recommendations, QMS certification, or posting and dissemination of the department/agency system of ranking performance of delivery units, shall not be entitled to the FY 2018 PBB if the Department/Agency fails to comply with any of these requirements.

8.0 RANKING OF DELIVERY UNITS

8.1 Departments/Agencies and their corresponding offices/delivery units that meet the criteria and conditions in Section 4.0 are eligible to the FY 2018 PBB. Bureaus, offices or delivery units eligible to the PBB shall be forced ranked according to the following categories:

RANKING	PERFORMANCE CATEGORY
Top 10%	Best Delivery Units
Next 25%	Better Delivery Units
Next 65%	Good Delivery Units

The declarations of responsible bureaus/offices/delivery units in the completion of each critical service or other key processes shall be the basis for equitable performance ranking of delivery units. The resulting ranking of bureaus/offices/delivery units shall be indicated in the *Annex 7: Form 1- Report on Ranking of Delivery Units*.

- When identifying and determining delivery units, departments/agencies must be guided by the Master List of Departments/Agencies and Prescribed Delivery Units per Department/Agency (See Annex 1).
 - A delivery unit is the primary subdivision of the department/agency performing substantive line functions, technical services or administrative support, as reflected in the Department's/Agency's organizational structure/functional chart.

The identification of a delivery unit will depend on the type of government entity, with due consideration to its mandate, organizational level, and scope of operations, as follows:

TYPE OF GOVERNMENT ENTITY	DELIVERY UNITS	
Department or Department-Level	 Offices Bureaus Services Regional Offices, if any 	
Agency	Intermediate Level Offices Bureaus Services Regional/Field Units, if any Division Level Divisions Field Units, if any	
State University or College	OfficesServicesCampusesColleges	
GOCC	Offices Departments	

- b. For purposes of this Circular, agencies attached to a department or departmentlevel entity shall be treated as an agency separate from its parent department and shall have a separate ranking of delivery units.
- c. To facilitate the ranking of delivery units, agencies may group or cluster the delivery units based on similarities of tasks and responsibilities for purposes of evaluating and ranking group and individual performance, provided that the resulting ranking distribution shall be in accordance with Section 8.1.
- 8.3 Only the personnel belonging to eligible delivery units are qualified for the PBB. Refer also to exclusion of individuals as cited in Section 7. While individual ranking shall be the basis for merit increase, promotion, further training and/or disciplinary action, individual ranking shall no longer be included in the Form 1 (See Annex 7).
- To recognize high performance of government employees in relation to the achievement of agency targets and requirements for the grant of the FY 2018 PBB, departments/agencies shall list the names of employees who belong in the Best Delivery Unit/s using the Form 1 (See Annex 7).
- 8.5 The GCG, the LWUA, the DILG, and the DepEd shall issue pertinent Guidelines on the ranking of delivery units for GOCCs covered by GCG, LWDs, LGUs, and DepEd Delivery Units respectively.
- 8.6 To heighten transparency among delivery units and employees, departments/agencies shall cascade to their employees the agency guidelines/mechanics in ranking delivery units for the grant of the FY 2018 PBB. Departments/Agencies shall prepare the System of Agency Ranking Delivery Units for FY 2018 PBB using the Form for the Guidelines/Mechanics in Ranking Delivery Units (See Annex 8). The duly completed and signed agency guidelines in ranking delivery units shall be posted on the agency TS page on or before October 1, 2018.

9.0 RATES OF THE PBB

9.1 The rates of the PBB for each individual shall be based on the performance ranking of the individual's bureau or delivery unit with the rate of incentive as a multiple of one's monthly basic salary as of December 31, 2018, based on the table below:

PERFORMANCE CATEGORY	MULTIPLE OF BASIC SALARY
Best Delivery Unit	0.65
Better Delivery Unit	0.575
Good Delivery Unit	0.50

10.0 SUBMISSION OF REPORTS

- 10.1 Departments/Agencies should submit FY 2018 accomplishments using the Modified Form A-Department/Agency Performance Report, Modified Form A1-Details of Bureau/Office Performance Report, Citizen/Client Satisfaction Report, Form 1 and the PBB Evaluation Matrix. They should submit duly completed and signed forms and reports to the IATF (two hard copies and e-copy of Modified Form A-Department/Agency Performance Report, Modified Form A1-Details of Bureau/Office Performance Report, Citizen/Client Satisfaction Report, Form 1 and other supporting documents) through the AO 25 Secretariat which shall endorse copies to the oversight/validating agencies for review/evaluation. All forms and reports should be signed by the agency head or the duly designated official.
- 10.2 Submission of agency physical accomplishments and other requirements will be until February 28, 2019 for small agencies, and August 31, 2019 for big departments following the review schedule of the IATF under MC 2017-4, dated December 21, 2017. Agencies shall ensure that all explanations and justifications are already attached to their submission.

10.3 The COA Audit Team Leaders shall verify/monitor compliance of their respective agencies with the audit recommendations shown in the Status of Implementation of Prior Years' Audit Recommendations in the Annual Audit Report/Management Letter and submit a report thereon, to the concerned Supervising Auditor (SA). The SA will then prepare a summary report for submission to the concerned Cluster Director. Based on the reports submitted by the SAs, the Cluster Director shall submit to the IATF Secretariat, copy furnished the Sector Head and RMBO, PFMS, both of COA, a Summary List of Agencies that complied with the required minimum 30% full implementation of audit recommendations.

- 10.4 Results of the validation showing non-compliant agencies shall be posted in the RBPMS website. The IATF shall conduct spot-checks to validate claims and certifications made by departments/agencies.
- 10.5 The Department of Education shall have the same implementation timeline of GGCs, Physical Targets, STO and GASS targets as indicated in Section 10.6.
- 10.6 The AO 25 IATF sets the following implementation timeline for the FY 2018 PBB.

	REQUIREMENTS	VALIDATING AGENCY	DEADLINE OF SUBMISSION	START OF VALIDATION
Ph	ysical Targets	Line break Lagrange and		
	erations			A TO THE PARTY SALAR LINES
1.	Streamlining and Process Improvement of Agency Services	Composite Team from AO 25 IATF agencies	February 28, 2019 (small agencies)	March 1, 2019 (small agencies)
	- 500		August 31, 2019 (big agencies)	September 1, 2019 (big agencies)
2.	Citizen/Client Satisfaction Departments OEOs	Composite Team from AO 25 IATF	February 28, 2019 (small agencies)	March 1, 2019 (small agencies)
	 GOCCs covered by DBM GOCCs covered by RA 10149 SUCs LWDs 	agencies	August 31, 2019 (big agencies)	September 1, 2019 (big agencies)
3.	Physical Targets for the following:SUCs (See Annex 5)	CHED	February 28, 2019	March 1, 2019
	GOCCs covered by RA 10149	GCG	Based on GCG timeline	Based on GCG timeline
	LWDsLGUs	LWUA DILG	February 28, 2019 February 28, 2019	March 1, 2019 March 1, 2019
Su	pport to Operations (STO)			
1.	QMS Certification	GQMC	December 31, 2018	From January 1 to 31, 2019
	 Post QMS Certification in TS page 			17
	 Submit certified true copy of QMS certificate to GQMC through DBM-SPIB 			
Ge	neral Administration and Supp	ort Services (GAS	S)	
1.	BUR		February 28, 2019	March 1, 2019
	 Departments, OEOs and GOCCs covered by DBM 	DBM-BMBs concerned	(small agencies)	(small agencies)
	SUCs (See Annex 5)	DBM Regional Offices and DBM- BMB-F	August 31, 2019 (big agencies)	September 1, 2019 (big agencies)
2.	Sustained Compliance with Audit Findings	COA	December 31, 2018	December 31, 2018
3.	Submission of BFARs online through the URS	DBM and COA		
	First Quarter		April 15, 2018	April 15, 2018
	 Second Quarter 		July 15, 2018	July 15, 2018
	Third QuarterFourth Quarter		October 15, 2018 January 15, 2019	October 15, 2018 January 15, 2019

	REQUIREMENTS	VALIDATING	DEADLINE OF	START OF
		AGENCY	SUBMISSION	VALIDATION
4.	COA Financial Reports • Small Agencies	COA	March 30, 2018 April 30, 2018	March 30, 2018 April 30, 2018
	Big Agencies			
5.	Procurement Documents • FY 2018 APP-non CSE	GPPB-TSO	January 31, 2018	One (1) month after the issuance
	Indicative FY 2019 APP-non	GPPB-TSO DBM-PS	August 31, 2018 August 31, 2018	of resolution August 31, 2018
	CSE • FY 2019 APP-CSE	GPPB-TSO	January 31, 2019	August 31, 2018
	 Undertaking of Early Procurement for at least 50% of 	GPPB-TSO	August 31, 2018	January 31, 2019 August 31, 2018
	goods and services Results of FY 2017 APCPI System			August 51, 2010
Go	od Governance Conditions			
1.	Transparency Seal	DBM-OCIO	October 1, 2018	October 1, 2018
2.	PhilGEPS Posting (transactions above P1,000,000 and with December 31, 2018 as cut-off), including the Early Procurement of FY 2019 Non-CSE items.	PhilGEPS	January 31, 2019	February 1, 2019
3.	Citizen's/Service Charter Certificate of Compliance (CoC) pursuant to CSC MC No. 14, s. 2017	CSC	August 1, 2018	August 1, 2018
Ot	her cross-cutting requirements			
1.	Submission of SALN of employees	Office of the President, Ombudsman, CSC	April 30, 2018	April 30, 2018
2.	Agency Review and Compliance Procedure of Statement and Financial Disclosures. Note: Departments/Agencies shall submit a list of SALN non-filers using Form 1.	CSC	October 1, 2018	October 1, 2018
3.	FOI Compliance People's FOI Manual Agency Information Inventory 2017 and 2018 FOI Summary Report 2017 and 2018 FOI Registry Screenshot of agency's home page	PCOO	September 30, 2018 September 30, 2018 January 31, 2019 January 31, 2019 September 30, 2018	September 30, 2018 September 30, 2018 January 31, 2019 January 31, 2019 September 30, 2018
4.	Posting of Agency's System Ranking Delivery Units	DAP	October 1, 2018	October 1, 2018
5.	Submission of Agency Report on		February 28, 2019 (small agencies)	March 1, 2019 (small agencies)
	Ranking of Delivery Units (Form 1 and PBB Evaluation Matrix)		(ciriali agerioles)	,
		DBM-BMBs DBM-BMBs and DBM-NCR	August 31, 2019 (big agencies)	September 1, 2019
	and PBB Evaluation Matrix) • Departments		August 31, 2019	September 1,

11.0 EFFECTS OF NON-COMPLIANCE

- 11.1 For FY 2018, agencies that are unable to comply with all the Good Governance Conditions shall be considered ineligible for the FY 2018 PBB.
- 11.2 Agencies that are unable to comply with Performance Targets shall be considered ineligible for the FY 2018 PBB.
- In the event the AO 25 IATF conducted random check of submitted SALN of employees and found non-compliance with the guidelines prescribed by the CSC and the posted Review and Compliance Procedure of the concerned department/agency, such incident could be a cause to disqualify the department/agency in the succeeding cycle of the PBB.
- 11.4 **Prohibited Acts:** A Department/Agency/GOCC/LWD/LGU, which, after due process by the oversight agency has been determined to have committed the following prohibited acts, shall be disqualified from the PBB in the succeeding year of its implementation. Moreover, the CSC or Ombudsman shall file the appropriate administrative case:
 - Misrepresentation in the submitted reports required for the PBB, commission of fraud in the payment of the PBB and violation of the provisions of this Circular; and
 - b. Evenly distributing PBB among employees in an agency, in violation of the policy of paying the PBB based on the ranking of delivery units.

12.0 FEEDBACK AND CHANGE MANAGEMENT

- 12.1 Department Secretaries/Head of Agencies with the support of their Performance Management Groups should enhance the implementation of their internal communications strategy on PBIS, and fulfill the following:
 - a. Engage their respective employees in understanding the PBIS, the performance targets of their respective departments/agencies, as well as the services and outputs that they will need to deliver in order to meet these targets.
 - b. Disseminate the performance targets and accomplishments of their departments/agencies to their employees through the intranet and other means, as well as publish these on their respective websites for the public's information.
 - c. Set up a Help Desk to respond to queries and comments on the targets and accomplishments of their departments/agencies. The Help Desk may be a facility that is embedded in the respective websites of departments/agencies.
 - d. Set up a Complaints Mechanism to respond to the PBIS-related issues and concerns raised by officials and employees of their respective departments/agencies. Such may be incorporated in the functions of their Grievance Committee.
- The Department Secretary/Head of Agency shall designate a senior official who shall serve as a PBB focal person. The offices responsible for the performance management may be tasked to provide secretariat support to the PMG and to recommend strategies to instill a culture of performance within the Department/Agency.

13.0 INFORMATION AND COMMUNICATION

- 13.1 The Department Secretary/Head of Agency shall confirm with the IATF the name, position and contact details (e-mail, landline, facsimile, cellular phone) of the senior officials designated as the PBB focal person and the spokesperson, respectively.
- 13.2 Departments/Agencies should strengthen their communications strategy and ensure transparency and accountability in the implementation of the PBB.

13.3 The IATF shall maintain the following communication channels:

a. AO 25 Secretariat at ao25secretariat@dap.edu.ph

b. RBPMS website www.dap.edu.ph/rbpms

c. Telephone: (02) 400-1469, (02) 400-1490, (02) 400-1582

d. Facebook: www.facebook.com/PBBsecretariat

e. Twitter: @pbbsecretariat

14.0 APPLICABILITY TO THE CONSTITUTIONAL BODIES, LEGISLATIVE AND JUDICIAL BRANCHES

Congress, The Judiciary, Constitutional Commissions, and the Office of the Ombudsman are encouraged to follow these guidelines to be eligible to the Performance-Based Bonus.

15.0 EFFECTIVITY

This Circular shall take effect immediately.

BENJAMIN E. DIOKNO

Secretary, Department of Budget and Management and Chairman, AO 25 Inter-Agency Task Force



ANNEX 1

Master List of Departments/Agencies and Prescribed Delivery Units in departments/agencies

A. DEPARTMENTS

Department	Delivery Units
 Office of the President 	 Office of the Executive Secretary*
	 Commissions
	Centers
	 Technical and Staff Offices
	 Offices of Presidential
	Advisers/Assistants (per area of concern)
	 Offices with special concerns
2. Office of the Vice-President	Office of the Vice-President
	Office of the Chief of Staff (including)
	Office of the Assistant Chief of Staff)
	 Technical and Staff Offices
3. Department of Agrarian Reform	
a. Office of the Secretary (Proper)	 Office of the Secretary*
	Council Secretariat
	DAR Adjudication Boards
	Services
	Bureaus
	 Regional Offices
4. Department of Agriculture	
 a. Office of the Secretary (Proper) 	 Office of the Secretary*
	• Services
	Bureaus
	Regional Offices
	 SOCSKSARGEN Area Development
	Project Office
b. Agricultural Credit Policy Council	
b. Agricultural credit Folicy Council	Office of the Executive Director*
	• Staff
	• Division
c. Bureau of Fisheries and Aquatic	Office of the Director*
c. Bureau of Fisheries and Aquatic Resources	Technical and Support Services
Nesources	Centers
	Regional Units
	• VeRional Onits
d. National Meat Inspection Services	Office of the Executive Director*
<u> </u>	Central Office Divisions
	Regional Centers
	Office of the Executive Director*
	- Office of the Executive Director

	Delivery Units
e. Philippine Carabao Center	Central Office DivisionCenters
f. Philippine Center for Post-Harvest Development and Mechanization	Office of the Director*Divisions
g. Philippine Council for Agriculture and Fisheries	Office of the Director*Divisions
h. Philippine Fiber Industry Development Authority	 Office of the Executive Director* Central Office Divisions Regional Offices
5. Department of Budget and Management a. Office of the Secretary (Proper)	 Office of the Secretary* Bureaus Services Regional Offices
b. Government Procurement Policy Board - Technical Support Office	 Office of the Executive Director* Divisions
c. Procurement Service	 Office of the Executive Director* (including Internal Audit, Legal, and Corporate Planning Divisions) Functional Groups
6. Department of Education	·
a. Office of the Secretary (Proper)	 Office of the Secretary* (including Early Childhood Care Development Council Bureaus Services Regional Offices Schools Division Offices Schools and Learning Centers National Educators Academy of the Philippines National Council for Children's Television
b. Early Childhood Development Center	
c. National Book Development Board	 Office of the Executive Director* Divisions
d. National Council for Children's Television	

Department	Delivery Units
e. National Museum	Office of the Director*Divisions
f. Philippine High School for the Arts	 Office of the Director* Basic and Arts Education Staff Divisions
7. Department of Energy a. Office of the Secretary (Proper)	 Office of the Secretary* (including Investment Promotion Staff, Consumer Welfare and Promotion Staff, Public Affairs Staff and Internal Audit Division) Services Bureaus Geographical Offices
8. Department of Environment and Natural Resources a. Office of the Secretary (Proper)	Office of the Secretary*Bureaus
	ServicesRegional Offices
b. Environmental Management Bureau	 Office of the Director* Central Office Divisions Regional offices
c. Mines and Geo-Sciences Bureau	 Office of the Director* Central Office Divisions Regional Offices
d. National Mapping and Resource Information Authority	 Office of the Administrator* Branches
e. National Water Resources Board	 Office of the Executive Director* Divisions
f. Palawan Council for Sustainable Development Staff	 Office of the Chairman* (including Office of the Executive Director) Divisions
9. Department of Finance	
a. Office of the Secretary (Proper)	 Office of the Secretary* Services Offices One-Stop Shop Center

	Department	Delivery Units
b.	Bureau of Customs	 Office of the Commissioner* Functional Groups Collection/District Ports
c.	Bureau of Internal Revenue	 Office of the Commissioner* (including Performance Evaluation Division) Services Revenue Data Centers Revenue Regional Offices
d.	Bureau of Local Government Finance	 Office of the Executive Director* Services Regional Offices
e.	Bureau of Treasury	 Office of the Treasurer of the Philippines* Services Regional Offices
f.	Central Board of Assessment Appeals	 Office of the Board* Offices of the Hearing Officers
g.	Insurance Commission	 Office of the Commissioner (including Internal Audit Division) Services District Offices
h.	National Tax Research Center	 Office of the Executive Director* Branches
i.	Privatization and Management Office	 Office of the Executive Director* Services
ĵ.	Securities and Exchange Commission	 Office of the Chairperson* Sectoral Offices Departments Extension Offices
10. Depart	ment of Foreign Affairs	
a.		 Office of the Secretary* (including
b.	Technical Cooperation Council of the	Technical Cooperation Council of the
	Philippines	Philippines, UNESCO National
c.	UNESCO National Commission of the Philippines	Commission of the Philippines)Technical and Support Offices

	Department	Delivery Units
		 Embassies
		 Consulate General
		Diplomatic Mission
d F	oreign Service Institute	Office of the Director General
u. 1.	Stellin Service institute	Divisions
11. Departme	ent of Health	DIVISIONS
	ffice of the Secretary (Proper)	Office of the Secretary*
u. O	ince of the secretary (Froper)	Bureaus
		The state of the s
		• Services
		Regional Offices
		Special Hospital
		Medical Centers
		Treatment and Rehabilitation Centers
b. C	ommission on Population	Office of the Executive Director*
		Central Office Divisions
		Regional Population Offices
c. N	ational Nutrition Council	Office of the Executive Director*
		Central Office Divisions
		 Regional Nutrition Offices
12. Departme	ent of Information and	
Communi	cations Technology	
a. O	ffice of the Secretary (Proper)	 Office of the Secretary* (including CIO
		Corps, Legislative Liaison Division,
		International Cooperation Division,
		Postal Regulation Division, and
		Information and Strategic
		Communications Division)
		 Services
		Bureaus
		Regional Offices
		Office of the Executive Director*
b. C	ybercrime Investigation and	1000 CANADA CANA
C	oordination Center	(including the Legal Division)
		Technical and Staff Offices
		Office of the Commissioner* (including)
		Office of the Director)
		Technical and Staff Offices
		Office of the Country
c. N	ational Privacy Commission	Office of the Commissioner* (including
		Commission Secretariat, Broadcast
		Services Division, and Radio Spectrum
		Planning Division)

	Department	Delivery Units
d.	National Telecommunications	 Branches
	Commission	 Regional Offices
13. Depart	ment of the Interior and Local	
Gover		
a.	Office of the Secretary (Proper)	 Office of the Secretary*
		 Technical and Support Services
		Bureaus
		Regional Offices
b.	Bureau of Fire Protection	Office of the Chief of the Fire Bureau
D.	bureau of the Protection	Technical and Support Services
		Regional Fire Stations
		Negional File Stations
c.	Bureau of Jail Management and	Office of the Chief of the Jail Bureau*
C.	Penology	Directorates
	Chology	Jail Units by Region
		a jail Offics by vegion
Ь	Local Government Academy	Office of the Director*
۵.	zodał Government Adademy	Divisions
	•	DIVISIONS
e.	National Police Commission	Office of the Commissioner*
C.	National Folice Commission	Staff Services
		Regional Offices
		Negional offices
f.	Philippine National Police	Office of the Chief PNP
1.	r imppine National Fonce	Directorate
		Support Units
		Regional Police Operations
		1 Regional Fonce Operations
g.	Philippine Public Safety College	Office of the President*
8.	ppine i abile balety conege	Functional Groups
		Institutes
		Academy
		College
14 Denari	ment of Justice	Concae
a.	Marian Marian Marian Marian	Office of the Secretary*
u.	2co o. cc occircuity	Technical and Support Services
	a.1 National Prosecution Service	Prosecution Staff*
	a.z adona i i oscodion sci vice	OF 1555 PC
		 Regional Prosecution Offices
b.	Bureau of Corrections	Office of the Director*
		Central Office Divisions
		Prison and Penal Farms

Department	Delivery Units
c. Bureau of Immigration	 Office of the Commissioner* (including board of Special Inquiry) Central Office Divisions Airport/Sub-port Offices
d. Land Registration Authority	 Office of the Administrator* Technical and Support Services Regional Offices
e. National Bureau of Investigation	 Office of the Director* Services Regional Offices
f. Office of the Government Corporate Counsel	 Office of the Government Corporate Counsel* Administrative Unit Sectoral Teams
g. Office of the Solicitor General	 Office of the Solicitor General* Legal Divisions Support Services
h. Parole and Probation Administration	 Office of the Administrator* Central Office Divisions Regional Offices
 Presidential Commission on Good Government 	 Office of the Commissioner* Technical and Support Services
j. Public Attorney's Office	 Office of the Chief Public Attorney* Services Regional Offices District Offices
15. Department of Labor and Employment	
a. Office of the Secretary (Proper)b. Institute for Labor Studies	 Office of the Secretary* Services Bureaus Regional Offices Philippines Overseas Labor Offices Office of the Executive Director*
b. Institute for Labor Studies	• Philippi

	Department	Delivery Units
c.	National Conciliation and Mediation Board	 Office of the Executive Director* Central Office Divisions Regional Conciliation Mediation Branches
d.	National Labor Relations Commission	 Office of the Chairman* Office of the Executive Clerk of Court Court Divisions Regional Arbitration Boards/Branches Sub-Regional Arbitration Boards/Branches
e.	National Maritime Polytechnic	 Office of the Executive Director* Divisions
f.	National Wages and Productivity Commission	 Office of the Executive Director* Central Office Divisions Regional Tripartite Wages and Productivity Boards
g.	Overseas Workers Welfare Administration	 Office of the Administrator* Technical and Staff Offices Regional Welfare Offices Foreign Posts
h.	Philippine Overseas Employment Administration	 Office of the Administrator* Branches Technical and Staff Offices Regional Centers
ì.	Professional Regulation Commission	 Office of the Commissioner* Services Offices Regional Offices/Extension Units
	ment of National Defense	
a.	DND Proper (Office of the Secretary)	Office of the Secretary*Support Services
b.	Government Arsenal	Office of the Director*Divisions
c.	National Defense College of the Philippines	Office of the Director*Divisions

Department	Delivery Units
d. Office of Civil Defense	Office of the Administrator*
	Services
	Operation Center
	Regional Offices
e. Philippine Veterans Affairs Office	Office of the Administrator*
(Proper)	Services
f. Veterans Memorial Medical Center	Office of the Director*
	Medical Service
	Administrative and Support Divisions
g. Armed Forces of the Philippines	Office of the Commanding General*
i. Philippine Army	Commands
ii. Philippine Air Force	Office of the Commanding General*
	Commands
iii. Philippine Navy	Office of the Flag Officer in Command*
	Commands
iv. General Headquarters	Office of the Chief of Staff*
	 Commands
17. Department of Public Works and Highways	Office of the Secretary*
	Bureaus
	Support Services
	Regional Offices
	Unified Project Management Offices
18. Department Science and Technology	0.00
a. Office of the Secretary	Office of the Secretary* (including
	International Technology Cooperation
	Unit, Science and Technology
	Foundation Unit, and Special Projects
	Division)
	• Services
	Regional Offices
b. Advanced Science and Technology	Office of the Director*
Institute	• Divisions
c. Food and Nutrition Research	Office of the Director*
Institute	• Divisions
d. Forest Products Research and	Office of the Director*
Development Institute	 Divisions

Pepartment e. Industrial Technology Development Institute f. Metals Industry Research and Development Center g. National Academy of Science and Technology h. National Research Council of the Philippines Philippines Poffice of the Director* Office of the Executive Director* Divisions Office of the Executive Director* Divisions
Development Center g. National Academy of Science and Technology h. National Research Council of the State of the Executive Director* • Divisions • Office of the Executive Director* • Office of the Executive Director*
h. National Research Council of the • Office of the Executive Director*
Office of the Executive Director
 i. Philippine Atmospheric, Geophysical and Astronomical Services Administration Office of the Administrator* Divisions
 j. Philippine Council for Agriculture, Aquatic and Natural Resources Research and Development Office of the Executive Director* Divisions
 k. Philippine Council for Health Research and Development Office of the Executive Director* Divisions
 I. Philippine Council for Industry, Energy and Emerging Technology Research and Development Office of the Executive Director* Divisions
m. Philippine Institute of Volcanology and Seismology Divisions • Office of the Director* • Divisions
n. Philippine Nuclear Research Institute Office of the Director* Divisions
 o. Philippine Science High School • Office of the Executive Director* (including Technical and Staff Division • Campuses
 p. Philippine Textile Research Institute • Office of the Director* • Divisions
q. Science Education Institute • Office of the Director* • Divisions
r. Science and Technology Information Institute • Office of the Director* • Divisions

	Department	Delivery Units
S.	Technology Application and	 Office of the Director*
	Promotion Institute	 Divisions
19. Depart	ment of Social Welfare and	
Develo	pment	600 80 to 000
a.	Office of the Secretary	Office of the Secretary*
		• Services
		Bureaus
		Regional Offices
b.	Council for the Welfare of Children	Office of the Executive Director*
		• Divisions
C.	Inter-Country Adoption Board	Office of the Director*
		• Divisions
d.	National Council on Disability Affairs	Office of the Executive Director*
u.	National Council on Disability Arians	• Divisions
٩	Juvenile Justice and Welfare Council	Office of the Executive Director*
C.	savenne sastice and wenare council	Divisions
20. Depart	ment of Tourism	
a.	Office of the Secretary	 Office of the Secretary*
		 Offices
		 Services
		 Regional Offices
		Foreign Field Offices
b.	Intramuros Administration	Office of the Administrator*
		• Divisions
c.	National Parks Development	Office of the Executive Director*
C.	Committee	 Divisions
21. Depart	ment of Trade and Industry	
a.	Office of the Secretary	Office of the Secretary*
		Bureaus
		• Services
		Regional Offices
b.	Board of Investments	Office of the Governor*
2.	Construction of the contraction	• Services
	Construction Industry Authority of	Office of the Executive Director*
C.		
C.	the Philippines (Construction	Board

Department	Delivery Units
d. Philippine Trade Training Center	 Office of the Executive Director* Divisions
e. Design Center of the Philippines	 Office of the Executive Director* Divisions
f. Intellectual Property Office	 Office of Director General* Bureaus
22. Department of Transportation	
a. Office of the Secretary	 Office of the Secretary* Services DOT-CAR DOT-CARAGA
i. Land Transportation Office	Central Office DivisionsRegional Offices
ii. Land Transportation Franchising & Regulatory Board	 Central Office Divisions Regional Franchising and Regulatory Offices
b. Civil Aeronautics Board	 Office of the Executive Director* Divisions
c. Maritime Industry Authority	 Office of the Administrator* Services Regional Offices
d. Office of Transportation Cooperatives	 Office of the Board Chairman (including Office of the Executive Director)* Divisions
e. Office for Transportation Security	Office of the Administrator*Services
f. Philippine Coast Guard	PCG HeadquartersCoast Guard Districts
g. Toll Regulatory Board	 Office of the Board of Directors* (including Office of the Executive Director) Divisions
23. National Economic and Development	
Authority	
a. Office of the Director-General	 Office of the Director-General* Services Staff
	Regional Offices

Department	Delivery Units
b. Philippine National Volunteer Service Coordinating Agency	Office of the Director*Divisions
c. Public-Private Partnership Center of the Philippines	 Office of the Executive Director* Services
d. Philippine Statistical Research and Training Institute	 Office of the Executive Director* Divisions
e. Philippine Statistics Authority (National Statistics Office, Bureau of Agricultural Statistics, Bureau of Labor and Employment Statistics, National Statistical Coordination Board)	 Office of the National Statistician* Services Regional Services Offices
f. Tariff Commission	Office of the Chairman*Divisions
24. Presidential Communication Operations	
Offices	
a. Presidential Communications Operations Office (Proper)	 Office of the Press Secretary* Services Media Research and Development Staff Offices (e.g. FOI-PMO)
b. Bureau of Broadcast Services	Office of the Director*Divisions
c. Bureau of Communications Services	Office of the Director*Divisions
d. National Printing Office	Office of the Director*Divisions
e. News and Information Bureau	 Office of the Director* Divisions Presidential Press Staff Philippine News Agency
f. Philippine Information Agency	 Office of the Director* Divisions Regional Information Centers
g. Presidential Broadcast Staff – Radio Television Malacañang (RTVM)	 Office of the Executive Director* Divisions

B. CONSTITUTIONAL OFFICES AND OTHERS

Agency	Delivery Units
Civil Service Commission	Office of the Chairperson*
	 Technical and Staff Offices
	 Services
	 Regional Offices
2. Commission on Audit	Office of the Chairperson*
	 Technical and Staff Offices
	 Clusters
	 Services
	 Regional Offices
3. Commission on Human Rights	Office of the Chairman*
	 Technical and Support Services
	 Field Operations
	 Field Units
4. Office of the Ombudsman	
 a. Office of the Ombudsman 	 Office of the Ombudsman*
	 Technical and Support Offices
	• Clusters
b. Office of the State Prosecutor	Office of the State Prosecutor*
	Bureaus
5. Autonomous Region in Muslim Mindanao	 Office of the Governor*
	 Technical and Support Offices
	 Departments
	 Agencies

C. OTHER EXECUTIVE OFFICES

Agency	Delivery Units
1. Career Executive Service Board	 Office of the Executive Director
	• Divisions
2. Climate Change Commission	 Office of the Chairperson*
	 Divisions
3. Commission on Filipinos Overseas	Office of the Chairman
	 Divisions
4. Commission on Higher Education	Office of the Chairman*
	Staff
	 Services
	 Regional Offices
	 Legal Education Board
	 UniFAST Board
5. Commission on the Filipino Language	Office of the Chairman*
	 Divisions

Agency	Delivery Units
6. Cooperative Development Authority	 Central Offices
	Extension Offices
7. Dangerous Drugs Board	 Office of the Chairman*
	 Technical and Support Offices
8. Energy Regulatory Commission	 Office of the Chairman (including the Internal Audit Division and the Office of the Executive Director)* General Counsel and Secretariat of the Commission Services
9. Fertilizer and Pesticide Authority	Office of the Executive Director*
,	Divisions
10. Film Development Council of the Philippines	 Office of the Chairman (including the Office of the Executive Director)* Administrative and Finance Unit Cinema Evaluation Board and Archive Unit Festival and PFESO Unit
11. Games and Amusement Board	Office of the Chairman*
	Divisions
	Field Offices
12. Governance Commission for the	Office of the Chairman* (including)
Government-Owned or Controlled	Strategy Management Division)
Corporations	Technical and Staff Offices
13. Housing and Land Use Regulatory Board	 Office of the Chairman and Executive Officer* Divisions Project Pool Field Offices
14. Housing and Urban Development	Office of the Chairman
Coordinating Council	Divisions
15. Metropolitan Manila Development	Office of the Chairman* (including)
Authority	Council Sectariat, Management Information Staff and Public Affairs Staff) Office of the General Manager* Services
16 N° 1 2	• Offices
16. Mindanao Development Authority	Office of the Chairperson*
17. Movie and Tolovisian Paritiment	Divisions
17. Movie and Television Review and Classification Board	Office of the Chairman
Classification Board	Office of the Executive Director
10. N. V A. V. D C	• Divisions
18. National Anti-Poverty Commission	Office of the Director General*
	 Technical and Support Services

Agency	Delivery Units
19. National Commission for Culture and the Arts (Proper)	Office of the Chairman (including the Office of the Everythin Director)*
Arts (Proper)	Office of the Executive Director)*Divisions
20. National Historical Commission of the	 Office of the Commission Chairman*
Philippines (National Historical Institute)	Office of the Executive Director*
	 Divisions
21. National Library of the Philippines	 Office of the Director* Divisions
22. National Archives of the Philippines	Divisions Office of the Executive Director*
(formerly Records Management and	Divisions
Archives Office)	Regional Archival Networks
23. National Commission on Indigenous	Office of the Chairman*
Peoples	Office of the Executive Director*
respies	Technical and Support Offices
	Regional Offices
24. National Commission on Muslim Filipinos	Office of the Chairman*
24. National Commission on Muslim Filipinos	Office of the Director*
	Bureaus
	Services
	Regional Offices
25. National Intelligence Coordinating Agency	Office of the Director General*
23. National Intelligence coordinating Agency	Directorates
	Regional Offices
26. National Security Council	Office of the Director General*
	Technical and Support Units
27. National Youth Commission	Office of the Chairman* (including)
STATE CASSESSATISTS A SISTEMA STATE STATEMATON	Office of the Executive Director)
	 Divisions
28. Office of the Presidential Adviser on the	Office of the Presidential Adviser*
Peace Process	 Technical and Support Services
29. Optical Media Board	 Office of the Executive Director*
	 Divisions
30. Pasig River Rehabilitation Commission	 Office of the Executive Director*
	 Services
	 Technical Offices
31. Philippines Commission on Women	 Office of the Executive Director*
(National Commission on the Role of Filipino Women)	 Divisions
32. Philippine Competition Commission	Office of the Chairman* (including)
	Office of the Executive Director)
	 Technical and Staff Offices
33. Philippine Drug Enforcement Agency	 Office of the Director General*
	 Support Services
	 Technical Offices
	 Regional Offices

Agency	Delivery Units
34. Philippine Racing Commission	 Office of the Chairman* (including Office of the Executive Director) Divisions
35. Philippine Sports Commission	 Office of the Chairman/Commission Members* Office of the Executive Director Services
36. Presidential Commission for the Urban Poor	 Office of the Chairman* Divisions
37. Presidential Legislative Liaison Office	 Office of the Legislative Adviser* Liaison Offices Divisions
38. Presidential Management Staff	 Office of the PMS Head Services Technical and Staff Offices
39. Technical Education and Skills Development Authority	 Office of the Executive Director* Technical and Staff Offices Services Regional Offices

D. STATE UNIVERSITIES AND COLLEGES

Agency	Delivery Units		
1. Colleges	Office of the President*		
	 Services 		
	 Campuses (with Charter) 		
	 Colleges (with CHED accreditation) 		
2. Universities	Offices of the President*		
	 Services 		
	 Campuses (with Charter) 		
	 Colleges (with CHED accreditation) 		

CAR

- 1. Abra Institute of Science and Technology
- 2. Apayao State College
- 3. Benguet State University
- 4. Ifugao State University
- 5. Kalinga State University (Kalinga-Apayao State College)
- 6. Mountain Province State University (Mt. Province State Polytechnic College)

Region I

- 7. Ilocos Sur Polytechnic State College
- 8. Don Mariano Marcos Memorial State University
- 9. Mariano Marcos State University

- 10. North Luzon Philippines State College
- 11. Pangasinan State University
- 12. University of Northern Philippines

Region II

- 13. Batanes State College
- 14. Cagayan State University
- 15. Isabela State University
- 16. Nueva Vizcaya State University
- 17. Quirino State College

Region III

- 18. Aurora State College of Technology
- 19. Bataan Peninsula State University
- 20. Bulacan Agricultural State College
- 21. Bulacan State University
- 22. Central Luzon State University
- 23. Don Honorio Ventura Technological State University
- 24. Nueva Ecija University of Science and Technology
- 25. Pampanga State Agricultural University (Pampanga Agricultural College)
- 26. Philippine Merchant Marine Academy
- 27. Ramon Magsaysay Technological University
- 28. Tarlac College of Agriculture
- 29. Tarlac State University

Region IV-A

- 30. Laguna State Polytechnic University
- 31. Southern Luzon State University
- 32. Batangas State University
- 33. University of Rizal System
- 34. Cavite State University

Region IV-B

- 35. Marinduque State College
- 36. Mindoro State University (Mindoro State College of Agriculture and Technology)
- 37. Occidental Mindoro State College
- 38. Palawan State University
- 39. Romblon State University
- 40. Western Philippines University

Region V

- 41. Bicol University
- 42. Bicol State College of Applied Sciences and Technology
- 43. Camarines Norte State College
- 44. Camarines Sur Polytechnic College

- 45. Catanduanes State College
- 46. Central Bicol State University of Agriculture
- 47. Dr. Emilio B. Espinosa, Sr. Memorial State College of Agriculture and Technology
- 48. Partido State University
- 49. Sorsogon State College

Region VI

- 50. Aklan State University
- 51. Capiz State University
- 52. Carlos Hilado Memorial State College
- 53. Guimaras State College
- 54. Iloilo State University of Science and Technology (Iloilo State College of Fisheries)
- 55. Central Philippines State University
- 56. Northern Iloilo State University (Northern Iloilo Polytechnic State College)
- 57. Northern Negros State College of Science and Technology
- 58. University of Antique
- 59. West Visayas State University
- 60. Iloilo Science and Technology University (Western Visayas College of Science and Technology)

Region VII

- 61. Bohol Island State University
- 62. Cebu Normal University
- 63. Cebu Technological University
- 64. Negros Oriental State University
- 65. Siquijor State College

Region VIII

- 66. Eastern Samar State University
- 67. Eastern Visayas State University
- 68. Leyte Normal University
- 79. Naval State University
- 70. Northwest Samar State University
- 71. Palompon Polytechnic State University (Palompon Institute of Technology)
- 72. Samar State University
- 73. Southern Leyte State University
- 74. University of Eastern Philippines
- 75. Visayas State University

Region IX

- 76. JH Cerilles State College
- 77. Jose Rizal Memorial State University
- 78. Western Mindanao State University
- 79. Zamboanga City State Polytechnic College
- 80. Zamboanga State College of Marine Sciences and Technology

Region X

- 81. Northwestern Mindanao State College of Science and Technology
- 82. Bukidnon State University
- 83. Camiguin Polytechnic State College
- 84. Central Mindanao University
- 85. Mindanao University of Science and Technology
- 86. Misamis Oriental State College of Agriculture and Technology

Region XI

- 87. Davao del Norte State College
- 88. Davao Oriental State College of Science and Technology
- 89. Southern Philippines Agri-Business, Marine and Aquatic School of Technology
- 90. University of Southeastern Philippines
- 91. Compostela Valley State College

Region XII

- 92. Cotabato State University (Cotabato City State Polytechnic College)
- 93. Cotabato Foundation College of Science and Technology
- 94. Sultan Kudarat State University
- 95. University of Southern Mindanao

CARAGA

- 96. Agusan Del Sur State College of Agriculture and Technology
- 97. Caraga State University
- 98. Surigao Del Sur State University
- 99. Surigao State College of Technology

ARMM

- 100. Basilan State College
- 101. Mindanao State University System
- 102. Sulu State College
- 103. Tawi-Tawi Regional Agricultural College
- 104. Adiong Memorial Polytechnic College

NCR

- 105. Marikina Polytechnic College (Marikina Polytechnic State College)
- 106. Eulogio "Amang" Rodriguez Institute of Science and Technology
- 107. Philippine Normal University
- 108. Philippine State College of Aeronautics
- 109. Polytechnic University of the Philippines
- 110. Rizal Technological University
- 111. Technological University of the Philippines
- 112. University of the Philippines System (UP)

Note:

* Including the Office(s) of the Deputy Head(s) and immediate support staff.

ANNEX 2 GUIDELINE ON TRANSPARENCY SEAL

- All agencies should maintain a Transparency Seal page accessible by clicking the TS logo on the Home page. It should be visible. Submit the link to the website (recommended.gov.ph domain) when applying for PBB.
- 2. The following are the required documents pursuant to Section 99 of the General Provisions of the FY 2018 General Appropriations Act (GAA) and this 2018 PBB Guideline:
 - Agency's mandate and functions; names of its officials with their position and designation, and contact information;
 - II. DBM Approved Budget and Corresponding Targets for FY 2018. Budget for FY 2018 GAA performance targets for FY 2018
 - III. Modifications made pursuant to the general and special provisions in the FY 2018 GAA (Indicate if not applicable)
 - IV. FY 2018 Annual Procurement Plan (FY 2018 APP non-CSE), Indicative FY 2019 APP non-CSE; and FY 2019 APP for Common-Supplies and Equipment (FY 2019 APP CSE);
 - V. Major Projects, Programs and Activities, Beneficiaries, and Status of Implementation for FY 2018. (Indicate if not applicable)

Major Projects, Programs 2018 Beneficiaries 2018 Status of Implementation 2018

- VI. Annual Financial Reports (whole year/as of December end of the year/4th Quarter. Incomplete or noncumulative will not be counted)
 - A. FOR NGA/SUCs 2014-2018 FAR No. 1: SAAOBDB (Statement of Statement of Appropriations, Allotments, Obligations, Disbursements and Balances as of December YEAR) 2014-2018 BAR No. 1 - Annual Physical Report of Operations/Physical Plan
 - B. FOR GOCC/WD 2014-2018 Annual Report
- VII. Annual Reports on the Status of Income authorized by law to be deposited outside the National Treasury, including the legal basis, beginning balance, income collected, and its sources, expenditures and ending balance. (Indicate if not applicable)
- VIII. QMS Certification of at least one core process by an international certifying body (ICB) accredited by the International Accreditation Forum (IAF) members. Preferably, the ICB is accredited by the Philippine Accreditation Board, Department of Trade and Industry, which is a member of the IAF and authorized to accredit ICBs. The QMS ISO Certification should be posted not later than December 3, 2018.
- IX. System of Ranking Delivery Units for FY 2018 PBB should be cascaded to all employees, and posted in the TS page not later than October 1, 2018. The system should be signed and approved by the Head of Agency. The posting should also include the activities/details of cascading efforts, and the contact information that employees may coordinate with regarding cascading of System of Ranking Delivery Units.
- X. The Agency Review and Compliance Procedure of Statements and Financial Disclosures should be cascaded to all employees. The scanned copy should be posted in the TS page not later than October 1, 2018.
- XI. The Final People's Freedom to Information (FOI) Manual signed by head of agency; Agency Information Inventory; 2017 and 2018 FOI Summary Report, and 2017 and 2018 FOI Registry should be posted not later than October 1, 2018.

- 3. The links to the documents should open in a new tab/page for preview with option to download. No auto-download files. The following are the prescribed formats:

 - New page/section in the website (No pdfs, xls, jpgs etc.): Items I (Mandate, directory)
 XLS. or PDF for Items II, III, IV and V. (Open in new tab for preview, please no automatic downloading of files. You can use google drive, Dropbox or any other file hosting software to let you preview the file when clicked)
- 4. Post the documents in the prescribed order as indicated in this guideline for easier validation and checking.
- 5. There should be no nesting folders. Post the links to the documents in a single webpage reserved for the transparency seal. If the files are hidden in folders, there is a risk that the documents might be overlooked by the validator.

ANNEX 3A: MODIFIED FORM A- DEPARTMENT/AGENCY PERFORMANCE REPORT

DEPARTMENT/AGENCY:

NAME OF SERVICES* (1)	NUMBER OF STEPS	TRANSACTION COSTS INCURRED BY THE TRANSACTING PUBLIC/CLIENT FEES PAID (3) TRANSACTION FEES (4)		SUBSTANTIVE COMPLIANCE COST		NUMBER OF SIGNATURES		NUMBER OF REQUIRED		TURNAROUND TIME		CLIENT/CITIZEN SATISFACTION				
	(2)			TRANSACTION FEES (4)		(5)		(6)		DOCUMENTS (7)		(8)		RESULTS (9)		
	TARGET	ACCOMPL ISHMENT	TAR- GET	ACCOM PLISH- MENT	TARGET	ACCOM PLISH- MENT	TARGET	ACCOMPL ISH MENT	TARGET	ACCOMP LISH MENT	TARGE T	ACCOM- PLISH- MENT	TARGET	ACCOMPL ISH- MENT	TARGET	ACCOMPLI SH MENT
Frontline Services																
Name of Service 1	% reduction of number of steps		reductio n of fees paid		% reduction of other transacti on fees paid		reduction of substantive compliance cost		Reduce to 3 signa- tures		Reduction of required documents , OR simplificati on of forms		reduction of turnaround time, and complete the transaction within 15 days		Citizen/Cli ent Satisfacti on Rating	
Name of Service 2	% reduction of number of steps		% reductio n of fees paid		% reduction of other transacti on fees paid		reduction of substantive compliance cost		Reduce to 3 signa- tures -		Reduction of required documents , OR simplificati on of forms		reduction of turnaround time, and complete the transaction within 15 days		Citizen/Cli ent Satisfacti on Rating	
Name of Service 3	% reduction of number of steps		% reductio n of fees paid		% reduction of other transacti on fees paid		reduction of substantive compliance cost		Reduce to 3 signa- tures		Reduction of required documents , OR simplificati on of forms		reduction of turnaround time, and complete the transaction within 15 days		Citizen/Cli ent Satisfacti on Rating	
Non-Frontline Serv	ices															
Name of Service 1	reduction of number of steps		% reductio n of fees paid		% reduction of other transacti on fees paid		reduction of substantive compliance cost		Reduce to 3 signa- tures	244	Reduction of required documents , OR simplificati on of forms		50% reduction of turnaround time, and complete the transaction within 15 days		Citizen/Cli ent Satisfacti on Rating	
Name of Service 2	% reduction of number of steps		% reductio n of fees paid		% reduction of other transacti on fees paid		% reduction of substantive compliance cost		Reduce to 3 signa- tures -		Reduction of required documents , OR simplificati on of forms		reduction of turnaround time, and complete the transaction within 15 days		Citizen/Cli ent Satisfacti on Rating	
Name of Service 3	% reduction of number of steps		% reductio n of fees paid		% reduction of other transacti on fees paid		% reduction of substantive compliance cost		Reduce to 3 signa- tures		Reduction of required documents , OR simplificati on of forms	2	reduction of turnaround time, and complete the transaction within 15 days		Citizen/Cli ent Satisfacti on Rating	
* Departments/Agend	cies may a	add rows a	s needed	ſ.												
Prepared by:							Appro	ved by:								

Prepared by:		Approved by:		
Name of Officer / Designation	Date	Department Secretary/Agency Head	Date	

	PERATIONS (STO)	TWENT/AGENCY PERFO	KWANCE REPORT (PAC	3E 2)				
 Posting of certification on 	TS Page Date	posted on TS Page:						
 Submission of ISO QMS 	certification Date	submitted to SPIB:						
III. GENERAL ADMI	INISTRATION AND SU	PPORT SERVICES (GA	ASS)					
A. Budget l	Utilization Rate (BUR)							
BUR FY 2017 FY 2018 Remarks Accomplishment Accomplishment								
Obligations BUR								
Disbursement BUR								
B. Sustaine	B. Sustained Compliance with Audit Findings							
TOTAL NUMBER AUDIT RECOMMENDATIONS	NUMBER OF FULLY IMPLEMENTED RECOMMENDATIONS	NUMBER OF PARTIALLY IMPLEMENTED RECOMMENDATIONS	NUMER OF RECOMMENDATIONS NOT IMPLEMENTED	PERCENTAGE (%) OF FULL IMPLEMENTATION				
Quarterly BFARs 1st Quarter BFAI 2nd Quarter BFAI 3rd Quarter BFAI 4th Quarter BFAI COA Financial Reports D. Complian FY 2018 APP-non CSE Indicative FY 2019 APP-r FY 2019 APP-CSE Results of FY 2017 APCF IV. GOOD GOVERN A. Maintain B. Post/Upo If UNABLE Contracts (PHP 1,00) to AO 25	 1st Quarter BFAR 2nd Quarter BFAR 3rd Quarter BFAR 4th Quarter BFAR Date posted in online URS: 4th Quarter BFAR Date posted in online URS: COA Financial Reports Date submitted to COA: D. Compliance with Procurement Requirements FY 2018 APP-non CSE Indicative FY 2019 APP-non CSE FY 2019 APP-CSE Date posted on TS Page: FY 2019 APP-CSE Date submitted to DBM-PS: Date posted on TS Page: Date submitted to GPPB-TSO: 							
 Submission of ARTA Coo If with deficiency/ies, sub CoC After Validation 	Date :	or Service Charter or its submitted to AO 25 Secret submitted to CSC:						
	ting requirements		.					
A. Establish	hment and Conduct of and Compliance Proce		ed on TS page:					
	nce with FOI Program	Data amailed to DO	00:					
	 People's FOI Manual Date emailed to PCOO: Date posted on TS Page: Agency Information Inventory Date emailed to PCOO: 							
		Date posted on TS I	Page:					
	8 FOI Summary Report	Date emailed to PC Date posted on TS I Date emailed to PC	Page:					
	8 FOI Registry	Date emailed to PC Date posted on TS I Date emailed to PC	Page:					
	f agency's home page							
C. Agency's	s system of Kanking L	DeliveDy at ⊎ pits ⊈ed on TS p	page:					
Prepared by :		Approved by	y:					
Name	of Officer / Designation / D	ate	Department Secretary/	Agency Head / Date				

GUIDELINE ON ACCOMPLISHING THE FORM A-MODIFIED DEPARTMENT/AGENCY PERFORMANCE REPORT

- I. Streamlining and Process Improvement of the Agency's Critical Service
 - 1. Indicate the name of the <u>frontline / non-frontline service</u>.
 - 2. Indicate the target and actual improvement in the Number of Steps for each service.
 - 3. Indicate the target and actual improvement in the Fees Paid for each service.
 - 4. Indicate the target and actual improvement in the Other Transaction Fees for each service.
 - 5. Indicate the <u>target and actual improvement in the Substantive Compliance Cost</u> for each service.
 - 6. Indicate the actual improvement in the Number of Signatures for each service.
 - 7. Indicate the <u>target and actual improvement in the Number of Required Documents</u> for each service.
 - 8. Indicate the target and actual improvement in the Turnaround Time for each service.
 - Indicate the <u>target and actual improvement in the Citizen/Client Satisfaction Results</u> for each service.
- II. Support to Operations (STO). Indicate the required dates for the ISO QMS requirement.
- III. General Administration and Support Services (GASS).
 - Indicate the <u>FY 2017 and FY 2018 Accomplishments for the BUR.</u>
 - Indicate the <u>results of agency's compliance with COA audit findings</u>.
 - 3. Indicate the required dates for the Quarterly BFARs and COA Financial Reports.
 - 4. Indicate the required dates for the compliance with the each Procurement Requirements.
- IV. Good Governance Conditions
 - 1. Indicate the date when all requirements for TS were complied with.
 - 2. Indicate the most recent date when PhilGEPS postings were updated.
 - 3. Indicate the required dates for compliance with Citizen's/Service Charter requirement.
- V. Other Cross-Cutting Requirements
 - 4. Indicate the date when the Review and Compliance Procedure was posted in the TS page.
 - 5. Indicate the required dates for the compliance with FOI program.
 - 6. Indicate the <u>date when the Agency's System of Ranking Delivery Units was posted in the TS page.</u>

ANNEX 3B: MODIFIED FORM A1-DETAILS OF BUREAU/OFFICE PERFORMANCE REPORT

Responsible Denvely Sints / Freedoming	Onits.			
Criteria	Current Status	Target Improvement	Actual Improvement (6)	Remarks
Number of Steps	(4)	% reduction of number of steps		
Transaction Costs incurred by the transacting public/client				
Fees Paid		% reduction of fees		
Other Transaction Fees		% reduction of other transaction fees paid		
3. Substantive Compliance Cost		% reduction of substantive compliance cost		
4. Number of Signatures		Reduce to three (3) signatures		
5. Number of Required Documents		Reduction of required documents, OR simplification of forms		
6. Turnaround Time		50% reduction of turnaround time, and complete the transaction within 15 days		
7. Client/Citizen Satisfaction Results		Citizen/Client Satisfaction Rating		

GUIDELINE ON ACCOMPLISHING THE MODIFIED FORM A1- DETAILS OF BUREAU/OFFICE PERFORMANCE REPORT

- 1. Indicate the name of the department/agency.
- Indicate the <u>name of the frontline / non-frontline service</u>. This form is used to present each of the critical services. Departments/Agencies shall reproduce this form based on the number of critical services that the department/agency provides.
- 3. Indicate the <u>bureaus/offices/delivery units/processing units</u> responsible in the processing, delivery and completion of the critical service.
- 4. Indicate the <u>current status/baseline information</u> of each applicable criteria for every critical service, as follows:
 - a. Number of Steps required number of steps to complete the critical service.
 - b. Transaction Cost
 - Fees Paid costs incurred by citizen/client paid to government in availing the critical service.
 - Other Transaction Fees other costs paid in obtaining supporting information from another agency to secure required primary information.
 - c. Substantive Compliance Cost costs to target group for complying with a regulation.
 - d. Number of Signatures required number of signatures to complete each service/process, including initials
 - e. Number of Required Documents total number of required documents to complete the service.
 - f. **Turnaround Time** total time required, including the waiting and processing time, to complete the critical service.
- 5. Indicate the percentage of <u>target improvement</u> for the number of steps, fees paid, other transaction fees, and substantive compliance cost.
- 6. Indicate the actual improvement achieved by the department/agency in each criteria of the critical service.
- 7. In the event that the department/agency is unable to achieve target/s, departments/agencies shall provide justifications/explanations using the **Remarks**. The acceptance of explanation/s shall be subject to the review and recommendation of the validating agency.

ANNEX 4 CITIZEN/CLIENT SATISFACTION REPORT

- All departments/agencies should measure and report the satisfaction level of citizens/clients that
 they served. Measuring the satisfaction level of citizens/clients shall generate verifiable data and
 tangible evidences that can help departments/agencies determine their effectiveness in relating with
 citizens/clients. These data should guide departments/agencies in identifying approaches on
 continuously refining their processes.
- 2. There are different ways to measure citizen/client satisfaction. To enable agencies adopt a measurement technique that fits the nature of their critical services, the AO 25 IATF prescribes no standard method in measuring satisfaction. This guide shall serve as reference in identifying a minimum standard, some elements and practices in conducting and reporting citizen/client satisfaction.
- 3. Measurement approach should have the following basic properties:
 - **a.** The method should be valid. It should exhibit a clear and measurable goal. It should be particularly crafted to gather data that shall be analyzed, interpreted and reported.
 - **b.** The method should be replicable. It should allow repeatability. The measurement should generate results that can be tracked over time. The questions should be crafted in manner that they can be repeated, and yield results that can be compared to baseline data.
 - c. The method should have a specific timeline of measurement. For purposes of the FY 2018 PBB, departments/agencies can set their own timeline within 2018 to implement improvement. The measurement should coincide with the department's/agency's roll out of their process improvement.
- **4.** Since there are different critical services provided by departments/agencies, the AO 25 IATF prescribes no specific sample size. However, departments/agencies shall ensure that respondents are the citizens/clients who availed the critical service.
- 5. Results should reflect satisfaction ratings of citizens/clients who availed the critical services.
- 6. All departments/agencies should report the results of the measurement using template below. Agencies should clearly define the scope and period covered of the satisfaction measurement; describe the methodology; results of measurement and interpretation of data; and agency improvement plan for 2019 toward improving citizen/client satisfaction.

< Department/Agency's Name and Letterhead >

CITIZEN/CLIENT SATISFACTION REPORT

l.	Description of the Citizen/Client Sati	sfaction Surve	ey
II.	Improvement Action Plan for FY 2019	9	
repared b	ov:	Approved by :	
	Name of Officer / Designation / Date		Department Secretary/Agency Head / Date

ANNEX 5 MODIFIED FORM A FOR SUCs-PERFORMANCE REPORT FOR STATE UNIVERSITIES AND COLLEGES (SUCs)

NAME OF SUC:				
I.				
FY 2018 PERFORMANCE TARGETS / OUTPUT INDICATORS*	DEPARTMENT/AGENCY FY 2018 TARGET (1)	DEPARTMENT/AGENCY FY 2018 ACTUAL ACCOMPLISHMENT (2)	ACCOMPLISHMENT RATE (3)	REMARKS (4)
Program 1:				
2018 Budget				
Outcome Indicator 1				
Output Indicator 2				
Output Indicator n				
Program 2:				
2018 Budget				
Outcome Indicator 1				
Output Indicator 2				
Output Indicator n *SUC may add rows as needed				
Recommending Approval:			Prepared by:	
Planning Officer		Date	Budget Officer	Date
Approved by:				
		9		
SUC President		Date		

MODIFIED FORM A FOR SUCs-PERFORMANCE REPORT FOR SUCs (PAGE 2)

	II. SUPPORT TO OP					
	Posting of certification on Ta		te posted on TS Page:			
	Submission of ISO QMS ce	rtification Da	te submitted to SPIB:			
	III. GENERAL ADMIN	IISTRATION AND SUP	PORT SERVICES (GASS)			
	A. Budget U	Itilization Rate (BUR)				
	BUR	FY 2017	FY 2018	Remarks	7	
	ATELERAL 22	Accomplishment	Accomplishment	1,10,111,111,10		
•	Obligations BUR					
•	Disbursement BUR					
	B. Sustaine	d Compliance with Au	dit Findings			
	OTAL NUMBER AUDIT	NUMBER OF FULLY	NUMBER OF PARTIALLY	NUMER OF	PERCENTAGE (%)	٦
F	RECOMMENDATIONS	IMPLEMENTED RECOMMENDATIONS	IMPLEMENTED RECOMMENDATIONS	RECOMMENDATIONS NOT IMPLEMENTED	OF FULL IMPLEMENTATION	
		REGUIMERIDATION	RESOMMENDATIONS	NOT IMITELINEITED	IMI ELMENTATION	
	C Complier	as with Overtarly Sub	mission of Financial Bon	- d-		۷
		ice with Quarterly Sub	mission of Financial Rep	οπε		
	Quarterly BFARs > 1st Quarter BFAR	Dat	te posted in online URS:			
	> 2 nd Quarter BFAR					
	3 rd Quarter BFAR		te posted in online URS:			
	4 th Quarter BFAR		te posted in online URS: te submitted to COA:			
	COA Financial Reports					
	FY 2018 APP-non CSE	nce with Procurement				
		Det				
	Indicative FY 2019 APP-nor	TOOL				
	FY 2019 APP-CSE					
	Results of FY 2017 APCPI S	5.4	te submitted to GPPB-TSO:			
	IV. GOOD GOVERNA		30)			
			•			
		Update the Transpare ate PhilGEPS Posting		TS with all requirements: _ ated PhilGEPS postings: _		
	Contracts a		Resolution, Notices of Award/leurchase Orders for transaction		ed/ Awarded	
		Secretariat (See Annex		the explanation/s:		
	C. Maintain/	Update the Citizen's o	r Service Charter or its ed	quivalent		
	Submission of ARTA CoC	Dat	te submitted to AO 25 Secretar	riat:		
	If with deficiency/ies, submit	ARTA				
	CoC After Validation	Dat	te submitted to CSC:	_		
	V. Other cross-cutting	ng requirements				
		ment and Conduct of nd Compliance Proce		osted on TS page:		
		nce with FOI Program				
	People's FOI N	to the state of the control of the state of	Date emailed to PC0			
			Date posted on TS F Date emailed to PC	20.	//,	
	Agency Information	ation inventory	Date posted on TS F		AC .	
	 2017 and 2018 	FOI Summary Report	Date emailed to PC0	00:		
	. 0047 0040	FOI Beniete	Date posted on TS F Date emailed to PC	20.		
	• 2017 and 2018	FOI Registry	Date posted on TS F	Page:		
	 Screenshot of a 	agency's home page	Date emailed to PC0	00:		
	C. Agency's	System of Ranking D	elivery Units posted on TS	S page:		
	Prepared by :		Approved	by :	ary/Agency Head / Date	_
	Name	of Officer / Designation	/ Date	Department Secret	ary/Agency Head / Date	

GUIDELINE ON ACCOMPLISHING THE FORM A-MODIFIED DEPARTMENT/AGENCY PERFORMANCE REPORT

- I. Performance Targets and Output Indicators
 - 1. List indicators and targets based on the FY 2018 General Appropriations Act.
 - 2. Report the FY 2018 Accomplishments as of December 31, 2018.
 - 3. Compute the Rate of Accomplishment based on FY 2018 Targets.
 - 4. Provide explanations/justifications if the SUC underachieved/overachieved the targets.
- II. Support to Operations (STO). Indicate the required dates for the ISO QMS requirement.
- III. General Administration and Support Services (GASS).
 - 1. Indicate the FY 2017 and FY 2018 Accomplishments for the BUR.
 - 2. Indicate the results of agency's compliance with COA audit findings.
 - 3. Indicate the required dates for the Quarterly BFARs and COA Financial Reports.
 - 4. Indicate the required dates for the compliance with the each Procurement Requirements.
- IV. Good Governance Conditions
 - 1. Indicate the date when all requirements for TS were complied with.
 - 2. Indicate the most recent date when PhilGEPS postings were updated.
 - 3. Indicate the required dates for compliance with Citizen's/Service Charter requirement.
- V. Other Cross-Cutting Requirements
 - 4. Indicate the date when the Review and Compliance Procedure was posted in the TS page.
 - 5. Indicate the required dates for the compliance with FOI program.
 - 6. Indicate the <u>date when the Agency's System of Ranking Delivery Units was posted in the TS page.</u>

MODIFIED FORM A FOR SUCs-PERFORMANCE REPORT FOR STATE UNIVERSITIES AND COLLEGES (SUCs)

VI. BUDGET UTILIZATION RATE FORM FOR STATE UNIVERSITIES AND COLLEGESINGLUDING EARMARKED INCOMES

(In Thousand Pesos)													
NAME OF SUC:	/													
NATURE OF	FUNDING	SOURCE	LEGAL	NATUR	AMOUNT IN P'000									
RECEIPTS	SOURCE	OF	BASIS	E OF			2017 ACTU	JAL		2	018 PROGRA	M	2017	2018
	CODE	REVENUE		EXPEN DITURE S	Cash Balance as of Dec. 31, 2016	Rece ipt	Total Receipts as of Dec. 31, 2017	Expendit ure	Cash Balance as of Dec. 31, 2017	Rec eipt	Total Receipts as of Dec. 31, 2018	Exp endit ure	Budget Utilization Rate	Budget Utilization Rate
I. Off-Budgetary Funds														
1. Revolving Fund														
2. Retained Income/Receipts														
II. Custodial Funds														
1. Trust Receipts			1											
2. Others											+			
PREPARED BY:				APPROV	/ED BY:					DATE	:			
CHIEF	ACCOUNTA	NT			-	SUC	President				:C=	DAY/I	MO/YR	

Cash Balance as of Dec. 31, 2017 shall be equivalent to the Cash Balance as of December 31, 2016 plus 2017 Actual Receipt minus 2017 Actual Expenditure. The Budget Utilization Rate shall be computed as the ratio of expenditures to the beginning cash balance for the year plus receipt.

MODIFIED FORM A1 FOR SUCs-DETAILS OF BUREAUS/OFFICE PERFORMANCE REPORT FOR STATE UNIVERSITIES AND COLLEGES (SUCs)

Indicator 1 Indicator 1		Output Indicat			Output India	cator n	
						cator n	
Indicator 1		Output Indicat	or 2				
Indicator 1		Output Indicat	or 2				
Indicator 1		Output Indicat	or 2				
Indicator 1		Output Indicat	or 2				
Indicator 1		Output Indicat	or 2				
					Output Indic	cator n	
needed. val:			Prepa	red by:			
		Date	Budg	et Officer		Date	
	val:		Date	Date Budg	 Date Budget Officer	Date Budget Officer	Date Budget Officer Date

ANNEX 6 GUIDELINE ON PHILGEPS POSTING

Maintain/Update the PhilGEPS posting of all Invitations to Bids and awarded contracts pursuant to the Government Procurement Reform Act, Republic Act No. 9184, for transactions from November 16, 2017 to January 31, 2018, including the Early Procurement of FY 2019 Non-CSE items. Certificate of compliance to PhilGEPS is no longer necessary.

Agencies should track their status through PhilGEPS microsite: http://data.philgeps.gov.ph/directory/pbb.aspx.

Departments/agencies should ensure that the status of notices in the PhilGEPSystem for all transactions for the period November 16, 2017 to January 31, 2018, including the Early Procurement of FY 2019 Non-CSE items, is **updated** on or before **January 31, 2019**. Failed or cancelled bid status should still be updated in PhilGEPS.

If the agency is unable to update the system or post the BAC Resolution, Notices of Award/Bid Results, Actual Approved/Awarded Contracts and Notices to Proceed/Purchase Orders for transactions above one million (P1,000,000) in the PhilGEPS due to factors that are outside the control of the agency, the agency should submit a letter to or inform PhilGEPS and submit a letter of explanation addressed to the AO25 IATF on or before January 31, 2019. Acceptance of explanation/justification shall be subject to the recommendation of PhilGEPS.

See the required actions for each status of Notice in PhilGEPS:

Status of Notice in PhilGEPS	Status of Award in PhilGEPS	Required Action
Closed / Closed – Pending Opening	Null	Identify specific bid result and explain the status of each line item.
		The justification should be signed by the Head of Procuring Entity and by the BAC Chair and submit to ao25secretariat@dap.edu.ph .
Closed / Closed – Pending Opening	Posted	Identify specific bid result for each line item and post the Notice to Proceed and Approved Contract in PhilGEPS
		In the event that the agency cannot post the NTP and Approved Contract in PhilGEPS, a justification for each item should be submitted. The justification should be signed by the Head of Procuring Entity and by the BAC Chair and submit to ao25secretariat@dap.edu.ph .
Awarded	Null	Identify specific bid result for each line item and post the Award Notice, Notice to Proceed, Approved Contract and BAC Resolution in PhilGEPS
		In the event that the agency cannot post the Award Notice, Notice to Proceed, Approved Contract and BAC Resolution in PhilGEPS, a justification for each item should be submitted. The justification should be signed by the Head of Procuring Entity and by the BAC Chair and submit to ao25secretariat@dap.edu.ph.
Awarded	Posted	Post the Notice to Proceed and Approved Contract in PhilGEPs.
		In the event that the agency cannot post the Notice to Proceed and Approved Contract in PhilGEPS, a justification for each item should be submitted. The justification should be signed by the Head of Procuring Entity and by the BAC Chair and submit to ao25secretariat@dap.edu.ph.

If departments/agencies are unable to post, they must provide a justification signed by the Head of Procuring Entity and by the BAC Chair and submit to ao25secretariat@dap.edu.ph. Kindly follow the format below:

(Department/Agency's Letterhead)

The justification/s being issued in response to the non-compliance of posting of the following items on the PhilGEPS website:

No.	Notice Title	Line Item ID	Notice Status	Award Status	Remarks / Explanation
IN WITNESS	S WHEREOF. w	e have hereunto a	ffixed our signa	atures on the	day of 201
	pality), Philippi		mixed our eight		_ day or

BAC Chair

Date:

Head of Procuring Entity

Date:

ANNEX 7 Form 1 REPORT ON RANKING OF OFFICES/DELIVERY UNITS

Department/Agency _.	

I. SUMMARY OF INFORMATION REQUIRED

1.1 Total No. of Bureau/Offices/Attached Agencies/Delivery Units
4.2. Total Nie, of Durague/Attached Agencies/Delivery Unite that achieved their restaurance towards
1.2 Total No. of Bureaus/Attached Agencies/Delivery Units that achieved their performance targets
1.3 Total No. of Filled Positions as of December 31, 2018
1.4 Total No. of Officials and Employees Entitled to PBB
1.5 Total Amount Required for Payment of PBB PHP

II. REPORT ON RANKING OF OFFICES/DELIVERY UNITS

Department/Agency:	

	Details for Head	of Agency		
Name	Salary Grade (and Step Increment)	Monthly Basic Salary	Months in service in 2018	Amount of PBB

	Names of Bureaus/		List of Employees							
Ranking	Offices/Attached Agencies/ Delivery Units	Rate of Accomplishment of Targets (in %)	Names of Employee	Salary Grade (and Step Increment)	Monthly Basic Salary	Months in service in 2018	Amount of PBB			
2.1 Best (10%)	Delivery Unit 1									
	Delivery Unit 2									
			TOTAL BEST							
2.2 Better (25%)	Delivery Unit 1		-		at:					

Deliver	y Unit 2						-
Deliver	y Unit 2						_
Deliver	y Unit 2						
				1			
		_					
			TOTAL BETTER				
Nam	es of Bureaus/			List o	f Employees	5	
Ranking Agenc	ices/Attached ies/ Delivery Units	Rate of Accomplishment of Targets (in %)	Names of Employee	Salary Grade (and Step Increment)	Monthly Basic Salary	Months in service in 2018	Amount of PBB
2.3 Good Deliver (65%)	y Unit 1						
Deliver	y Unit 2						
				12.			
			TOTAL GOOD				
2.4 Did not Delive	ry Unit 1						
meet	,						
Targets Delive (No PBB)	ry Unit 2	_					
Special D. Miller I			TOTAL POOR				

2.5 Did not submit	Delivery Unit 1					
SALN	Delivery Unit 2					-
,			TOTAL			-
2.6 Did not liquidate	Delivery Unit 1					
Cash Advance	Delivery Unit 2				æ	
within reglementar y period			TOTAL			
2.7 Did not submit	Delivery Unit 1					
SPMS Forms	Delivery Unit 2					
			TOTAL			
	lead of HR			ent Agency	Head	
Da	te:		Date:			

ANNEX 8 GUIDELINE/MECHANICS IN RANKING OFFICES/DELIVERY UNITS FOR THE GRANT OF FY 2018 PERFORMANCE-BASED BONUS (PBB)*

Department/Agency			
(Agency should provide the guidelines and gui	rocess in determining and evaluating	g the performance ranking of office.	s / delivery units
Head of HR		Department A	gency Head
Date:		Date:	gency nead

^{*} Departments/Agencies shall cascade to their employees the procedures in ranking offices/delivery units. This document shall be posted on the agency TS page on or before October 1, 2018.